**Approved 8/21/15** 

LCAP Year: 2015-16

#### Introduction:

LEA: West Contra Costa Unified Contact (Name, Title, Email, Phone Number): Nicole Joyner, Director Accountability, njoyner@wccusd.net, 510-307-4502

# Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

## **State Priorities**

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

# A. Conditions of Learning:

**Basic:** degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

**Implementation of State Standards:** implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

**Foster youth (for county offices of education only):** coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

## **B. Pupil Outcomes:**

**Pupil achievement:** performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

**Other pupil outcomes:** pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

# C. Engagement:

**Parental involvement:** efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

**Pupil engagement:** school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

**School climate:** pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

### **Section 1: Stakeholder Engagement**

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

**Instructions:** Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

### **Guiding Questions:**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

| Involvement Process   | Impact on LCAP  |
|---|---|
| Details of Meeting Dates and Stakeholder group:   | A variety of over 30 district-wide and site-based meetings were organized to reach parents, students, community organizations, central office personnel, local bargaining units, and the community at large. Tools and materials were created, translated, and shared to better engage all stakeholders. LCAP progress updates were presented at the board meetings and DLCAP meetings to inform the community about progress toward our indicator goals and major activities completed.  |
|   | The stakeholder engagement process informed the development and refinement of the LCAP and served as an example of how the District includes and involves parents, community organizations, and the community at large in the decision-making of the district. The stakeholder engagement process was highly focused on informing stakeholders about the LCAP, reporting district and site-level strategies for LCAP funds, and collecting input and feedback.  |
| September 30, 2014 – District LCAP Parent Committee (DLCAP) Meeting November 13, 2014 – DLCAP Meeting January 15, 2015 – DLCAP Meeting  | The District LCAP Committee is ethnically diverse and includes equal representation across all six feeder families. The committee includes parents of English Learners, Special Education, and Low Income, and is actively seeking to recruit foster parents. Committee members include representatives from 14 community organizations. Based on DLCAP participant feedbacks for more meetings, additional meetings were scheduled in November and January. During the meetings, parent participants received LCAP progress updates, budget updates, and more in-depth training about the LCAP. Participants also drafted a stakeholder engagement plan. In addition, Based on DLCAP feedback, LCAP Infographics (Overall District and Site Based) were developed and used as a training tool at subsequent LCAP meetings. All materials were provided in English and Spanish and are available online: http://www.wccusd.net/Page/5246. Parents provided feedback that the LCAP 2014-15 template was too long and complicated with too many goals. In response, the district developed the 2015-16 template to consolidate the goals from 14 to 5 and remove actions and services that were coming out of base funds so that the LCAP could focus on outcomes specific to supplemental and concentration funds of the LCFF. |
| January 20, 2015 – Solutions Team Meeting February 5, 2015 – Solutions Team Meeting March 5, 2015 – Solutions Team Meeting March 25, 2015 – Solutions Team Meeting May 1, 2015 – Solutions Team Meeting | The Solution Team provides a forum for communication and collaboration and is comprised of representatives from bargaining units (Local 1, SSA, WCCAA, UTR), School Board, and the district. Solution Team members received LCAP updates, reviewed and provided feedback on LCAP documents, and the community engagement plan. During these meetings, the district received valuable feedback on tools including district and site infographics. As a result, the district developed a more comprehensive infographic (http://www.wccusd.net/Page/5246) so that all stakeholders could better understand the process and the LCAP. LCAP measures surrounding professional development for teachers were further developed.  |
| January 28, 2015 – School Board Study Session<br>February 25, 2015 – School Board Study Session<br>March 5, 2015 – School Board Study Session   | The School Board Study Sessions focused on creating parameters for the development of the 2015-16 LCAP. The Board reviewed the LCAP and overall budget for 2015-16 and provided general direction for the staff to incorporate into the LCAP and 2015-16 Budget. The meetings provided the necessary groundwork for the Board to guide the formation of the   |

|  | 2015-16 LCAP.   |
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| January 26, 2015 – Youth Commission Meeting February 9, 2015 – Youth Commission Meeting February 23, 2015 – Youth Commission Meeting March 23, 2015 – Youth Commission Meeting March 30, 2015 – Youth Commission Meeting April 13, 2015 – Youth Commission Meeting   | Youth Commission members were charged with developing an LCAP student engagement plan and implementing at least one major event from the plan in April. During preparation meetings, Youth Commission members received training about the LCFF and the LCAP. They were also trained as group facilitators, which enabled them to lead groups during the Student Town Hall Meeting. Commission members gained leadership skills and developed a method to receive feedback from students representing each high school. Since few of the committee members were seniors, training this year's Youth Commission also built the capacity to increase student engagement in the upcoming years as members continue to participate.  |
| February 10, 2015 – Academic Subcommittee Town Hall Meeting February 12, 2015 – Community Town Hall Meeting February 28, 2015 – Community Town Hall Meeting March 5, 2015 – Community Partner Town Hall Meeting March 7, 2015 – Community Town Hall Meeting April 16, 2015 – Student Community Town Hall Meeting | The 2015 Community Town Hall Meetings served as a way to inform, engage, and gather input and feedback from critical stakeholders: Parents, students, teachers, principals, staff, community partners, and community organizations. The Superintendent provided an informative LCFF/LCAP presentation and then participants rotated through group presentations on 16 support services. At the end of the meetings, participants voted for their top 3 priorities, which had been slated for addition or expansion in the 2015-16 LCAP. All materials were provided in English and Spanish. This information was used to revise 2015-16 priorities in the LCAP. In addition, other needs were identified; staff took note and incorporated these needs into the LCAP. For example, based on feedback, the District developed the African- American Achievement Task Force, which will meet quarterly to discuss the status of our students. In addition, the need for an online, interactive LCAP was identified; the District developed this tool and it is now available online at http://www.wccusd.net/Page/5292. |
| January 20, 2015 - Full Service Community Schools Leadership Advisory Committee (FSCSLAC) Meeting February 24, 2015 - FSCSLAC Meeting March 17, 2015 - FSCSLAC Meeting April 21, 2015 - FSCSLAC Meeting May 19, 2015 - FSCSLAC Meeting   | LCAP overview and details about the alignment with the strategic plan were presented to committee members; LCAP Infographics distributed and discussed; update on LCAP Town Hall meetings and Youth Commission event; discussed update to LCAP draft, LCAP website navigation; and LCAP goal alignment presentation.  |
| January 29-30 - Multilingual District Advisory Committee (MDAC) Meeting April 23-24 - Multilingual District Advisory Committee (MDAC) Meeting  | After an extensive community engagement process the WCCUSD Board of Education adopted a new Master Plan for English language learners in August 2014. As a result of feedback from this committee, specific LCAP actions were aligned with the District's English Learner Master Plan.  |
| April 15, 2015 – LCAP Community Partner meeting June 16, 2015 – LCAP Community Partner meeting   | Met with coalition of community partners to discuss LCAP draft, respond to questions, and gather feedback on stakeholder engagement process.  |
| March 31, 2015 – DLCAP Meeting April 23, 2015 – DLCAP Meeting May 11, 2015 – DLCAP Meeting   | The draft LCAP presentation and updated iterations were posted on the district website for public review and feedback. The feedback and questions from stakeholders about the draft LCAP were responded to in writing, posted on the District website, and used to build the final LCAP. Stakeholders expressed a need for more tools to understand and visualize the LCAP measures, actions and service. In response to this feedback, the district developed an interactive LCAP and an online data dashboard located at http://www.wccusd.net/dashboard. These tools serve to simplify the LCAP and provide more transparency.   |

| May 20, 2015 – LCAP First Reading June 10, 2015 – LCAP Public Hearing June 24, 2015 – LCAP Adoption   | Board meetings which focused on LCFF/LCAP were served as additional opportunities for the community to give feedback on the LCAP plan. During these meetings, the need to improve school climate at middle schools was identified as one that could benefit from LCAP funds. As a direct result, Goal 4, Actions & Services Item 4 was updated to specify that middle school extracurricular programs will focus on school climate.   |
|---|---|
| Annual Update:  | Annual Update:  |
| September 17, 2014 – School Board Meeting presentation September 30, 2014 – District LCAP Parent Committee (DLCAP) Meeting October 1, 2014 – School Board Meeting presentation November 13, 2014 – DLCAP Meeting December 9, 2014 – School Board Meeting presentation December 17, 2014 – School Board Meeting presentation February 1, 2015 – School Board Meeting presentation April 1, 2015 – School Board Meeting presentation May 6, 2015 – School Board Meeting presentation May 20, 2015 – School Board Meeting presentation | As a result of the stakeholder engagement meetings and feedback from our progress report presentations:  - All School Site plans reflect the goals listed in our LCAP - LCAP goals were consolidated and the LCAP was revised (please see annual update tables for detailed information) - LCAP Infographics (Overall District and Site Based) were developed and used as a training tool (available in English and Spanish at <a href="http://www.wccusd.net/Page/5246">http://www.wccusd.net/Page/5246</a> ) - An online, interactive LCAP was developed (available in English and Spanish at <a href="http://www.wccusd.net/Page/5292">http://www.wccusd.net/Page/5292</a> ) - The district developed a fully interactive online data dashboard to help visualize LCAP measures, actions, and services: <a href="http://www.wccusd.net/dashboard">http://www.wccusd.net/dashboard</a> LCAP actions and services were refined to better meet the needs of our English Learner, Low Income, Foster Youth, and Special Education students Youth Commission leaders were trained and a pipeline created for future commission leaders School climate issues became a greater focus for the LCAP. |
| March 31, 2015 – DLCAP Meeting April 23, 2015 – DLCAP Meeting May 11, 2015 – DLCAP Meeting  | Completed Annual Update tables were presented at March, April, and May DLCAP meetings and feedback was incorporated into the Annual Update tables.  |

Section 2: Goals, Actions, Expenditures, and Progress Indicators

#### Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal. Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

## **Goal:** Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the school site level. The LEA may identify which school sites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or school site.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

**Identified Need:** Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

**Schools:** Identify the school sites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

**Expected Annual Measurable Outcomes**: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and at the school site level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code

sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

**Actions/Services:** For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

**Scope of Service:** Describe the scope of each action/service by identifying the school sites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

**Pupils to be served within identified scope of service**: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

**Budgeted Expenditures:** For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

### **Guiding Questions:**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?

- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

| (¬()A  - :                                 | mprove student achievement for all s<br>s for EL and low income students   | tudents and  | accelerate student learning 1_ 2_   | ed State and/or Local Priorities: 3 4_X_ 5 6 7_X_ 8_X COE only: 9 10 sify  |
|--|--|--|---|--|
| Identified Need:                           | To support all students to have equal ac ensure college and career readiness by  |  | uality instructional programs so they may reach high  | academic standards that will   |
| Goal Applies to:                           | Schools: All Applicable Pupil Subgroups: All   |  |   |  |
| Expected Annual<br>Measurable<br>Outcomes: | <ul> <li>a. Maintain course access at 100% (7A-C)</li> <li>b. API Score – establish baseline in 2015-16 (4</li> <li>c. Increase CAASPP ELA and Math proficiency</li> <li>d. CAHSEE Pass Rate in English will increase</li> <li>e. CAHSEE Pass Rate in Math will increase by</li> <li>f. PSAT Selection Index will increase 3% (8A)</li> <li>g. UC/CSU completion rate will increase 2% (4</li> <li>h. # of Students completing CTE program will in</li> <li>i. # of AP exams taken will increase by 2% (8A)</li> </ul> | v based on 14-15 b<br>by 2% (4A)<br>2% (4A)<br>C)<br>ncrease by 3% (8A | 3% (4D)  n. EL reclassification rate will increase by 2% o. Double Targets for LI, EL, FY students: increase PSAT Selection Index by 6%, AP | in EAP math will increase by 2% (4Ġ) vanced on the CELDT will increase by (4E) trease CAHSEE pass rate by 4%, pass rate by 4%, increase EAP Ready  |
|  | j. % passing AP exams will increase by 2% (4f Actions/Services   | Scope of Service   | Pupils to be served within identified scope of service  | Budgeted<br>Expenditures   |
| Grant/Quality Educomponents in or          | urts of the Schoolwide Improvement acation Investment Act (SIG/QEIA) der to continue to improve/increase tent and college readiness (Helms High School)  | School-<br>wide  | X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                     | Use \$1,300,000 from supplemental and concentration funds to pay for salaries and benefits related to extended school year, extended day at De Anza and for additional staffing at Helms |
|  | nce & arts materials refresh &   | LEA-wide   | _X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient Other Subgroups:(Specify)                   | Use \$301,000 in supplemental & concentration grants – to pay for library books and instructional materials.   |
| career ready prog                          | de, and expand & improve college & grams & services –e.g. college port for college going culture and linked intation   | LEA-wide   | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                        | Add counseling staff, programs & services \$3,176,767 from supplemental & concentration grants   |
| 4) Expand innovative                       | e STEM opportunity – Fab Lab (located  | LEA-wide   | X_ALL   | Implementation of Fab Lab for KHS  |

| at Kennedy High school)  |                 |  | family of schools \$300,000 from   |
|--|-----------------|--|--|
|  |                 | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                          | supplemental, concentration grants  – to pay for supplies and a staff member.  |
| 5) Implement full day kindergarten at district schools (20 schools in 2015-16)   | LEA-wide        | X ALL  OR:Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)                 | Extend school day for kindergarteners at 9 additional schools with \$1,113,996 supplemental & concentration funds                      |
| 6) Whole school intervention model (Stege Elementary)  | School-<br>wide | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient Other Subgroups:(Specify)     | At 1 school extend school day,<br>school year, add support services<br>with \$552,255 from supplemental &<br>concentration funds       |
| 7) Psychological services for highest needs schools (11 elementary, 4 middle, and 5 high in 2015-16)   | School-<br>wide | ALL OR: _X_Low Income pupils _ X_English Learners _X_Foster Youth _ X_Redesignated fluent English proficient _Other Subgroups:(Specify)  | Expand psychologists for students in highest needs schools with \$340,667 in supplemental & concentration funds                        |
| 8) Continue to support and improve services for English<br>Language Learner assessment, reclassification processes<br>and materials  | LEA-wide        | ALL  | Support and improve ELL assessment & reclassification services & materials with \$934,585 in supplemental & concentration funds        |
| 9) Staffing at high schools to improve learning of targeted students at high need schools (Kennedy, Richmond, North Campus, Gompers)   | School-<br>wide | ALL OR: _X_Low Income pupils _ X_English Learners _ X_Foster Youth _ X_Redesignated fluent English proficientOther Subgroups:(Specify)   | Staffing at high schools over 75% unduplicated student count with \$1,001,236 in supplemental & concentration funding                  |
| Continue to provide out-of-school time services to highest need students   | LEA-wide        | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify)    | Summer school staff expenses with \$584,053 supplemental & concentration funding   |
| Add psychiatric social work services at high need middle schools   | School-<br>wide | ALL OR: _X_Low Income pupils _ X_English Learners _X_Foster Youth _ X_Redesignated fluent English proficient _Other Subgroups:(Specify)_ | Continue using \$44,238 in supplemental & concentration funding to add psychiatric social work services to highest need middle schools |
| 12) Develop and provide trainings on foster youth data policy and practice to stakeholders; provide ongoing consultation to school level staff on foster youth data issues as needed | LEA-wide        | ALLOR:Low Income pupilsEnglish Learners _X_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)                 | Use \$25,000 in supplemental & concentration funds to provide trainings/consultations  |
| 13) Continue Grad Tutor Pilot Initiative focused on supporting the learning center model at high need schools (This includes professional development.)                              | LEA-wide        | ALL OR: _X_Low Income pupils _ X_English Learners _ X_Foster Youth _ X_Redesignated fluent English proficient                            | Use \$1,700,000 in supplemental & concentration funds – cost of staff member salary and benefits.                                      |

Expected Annual Measurable

a) Maintain course access at 100%b) API Score

k) % students Ready for College/Conditional in EAP English will increase by 2% l) % students Ready for College/Conditional in EAP math will increase by 2%

|    | Outcomes:  c) Increase CAASPP ELA and Math proficiency d) CAHSEE Pass Rate in English will increase be e) CAHSEE Pass Rate in Math will increase be f) PSAT Selection Index will increase 3% g) UC/CSU completion rate will increase 2% h) # of Students completing CTE program will i) # of AP exams taken will increase by 2% j) % passing AP exams will increase by 2% | e by 2%<br>by 2%    | m) % of students scoring Early Advanced/by 3% n) EL reclassification rate will increase by 3% o) Double Targets for LI, EL, FY students: increase PSAT Selection Index by 6%, Ready for College/Conditional in English based on 14-15 baseline data | 2% increase CAHSEE pass rate by 4%, AP pass rate by 4%, increase EAP   |
|----|---|---------------------|---|--|
|    | Actions/Services  | Scope of<br>Service | Pupils to be served within identified scope of service  | Budgeted<br>Expenditures   |
| 1) | Sustain critical parts of the Schoolwide Improvement<br>Grant/Quality Education Investment Act (SIG/QEIA)<br>components in order to continue to improve/increase<br>student achievement and college readiness (Helms<br>Middle, De Anza High School)  | School-<br>wide     | _X_ALL  | Use \$1,300,000 from supplemental and concentration funds to pay for salaries and benefits related to extended school year, extended day at De Anza and for additional staffing at Helms |
| 2) | Library book, science & arts materials refresh & Renaissance Learning at K-8  | LEA-wide            | _X_ALL  | Use \$301,000 in supplemental & concentration grants – to pay for library books and instructional materials.   |
| 3) | Continue to provide, and expand & improve college & career ready programs & services –e.g. college counseling & support for college going culture and linked learning implementation  | LEA-wide            | _X_ALL  OR: _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient  _Other Subgroups:(Specify)   | Add counseling staff, programs & services \$3,176,767 from supplemental & concentration grants   |
| 4) | Expand innovative STEM opportunity – Fab Lab (located at Kennedy HS)  | LEA-wide            | X_ALL   | Implementation of Fab Lab for KHS family of schools \$300,000 from supplemental, concentration grants – to pay for supplies and a staff member.  |
| 5) | Implement full day kindergarten at district schools   | School-<br>wide     | X ALL  OR:Low Income pupilsEnglish Learners  Foster YouthRedesignated fluent English proficient  Other Subgroups:(Specify)  | Extend school day for kindergarteners at additional schools with \$1,113,996 supplemental & concentration funds  |
| 6) | Whole school intervention model (Stege Elementary)  | School-<br>wide     | ALLOR:X_Low Income pupilsX_English LearnersX_Foster YouthX_Redesignated fluent English proficientOther Subgroups:(Specify)  | At 1 school extend school day,<br>school year, add support services<br>with \$552,255 from supplemental &<br>concentration funds   |
| 7) | Psychological services for highest needs schools  | School-<br>wide     | ALLOR:X_Low Income pupilsX_English LearnersX_Foster YouthX_Redesignated fluent English proficientOther Subgroups:(Specify)  | Expand psychologists for students in highest needs schools with \$340,667 in supplemental & concentration funds  |
| 8) | Continue to support and improve services for English Language Learner assessment, reclassification processes and materials  | LEA-wide            | ALL OR:X_Low Income pupilsX_English LearnersX_Foster YouthX_Redesignated fluent English proficientOther Subgroups:(Specify)   | Support and improve ELL assessment & reclassification services & materials with \$934,585 in supplemental & concentration funds  |

| 9)  | Staffing at middle and high schools to improve learning of targeted students at high need schools  | School-<br>wide                    | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify)  | Staffing at high schools over 75% unduplicated student count with \$1,001,236 in supplemental & concentration funding  |
|-----|--|------------------------------------|--|--|
| 10) | 10) Continue to provide out-of-school time services to highest need students   |                                    | ALL OR: _X_Low Income pupils _X_English Learners X_Foster Youth _X_Redesignated fluent English proficient Other Subgroups:(Specify)  | Summer school staff expenses with \$584,053 supplemental & concentration funding   |
| 11) | Add psychiatric social work services at high need middle schools   | School-<br>wide                    | ALL  | Continue using \$44,238 in supplemental & concentration funding to add psychiatric social work services to highest need middle schools   |
| 12) | 12) Develop and provide trainings on foster youth data policy and practice to stakeholders; provide ongoing consultation to school level staff on foster youth data issues as needed   |                                    | ALL OR:Low Income pupilsEnglish Learners _X_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  | Use \$25,000 in supplemental & concentration funds to provide trainings/consultations  |
| 13) | Continue Grad Tutor Pilot Initiative focused on supporting the learning center model at high need schools (This includes professional development.)  | LEA-wide                           | ALL  | Use \$1,700,000 in supplemental & concentration funds – cost of staff member salary and benefits.  |
|     |  | LCAP Y                             | ear 3: 2017-18   |  |
| ı   | a) Maintain course access at 100% b) API Score c) Increase CAASPP ELA and Math proficience d) CAHSEE Pass Rate in English will increase be CAHSEE Pass Rate in Math will increase be f) PSAT Selection Index will increase 3% g) UC/CSU completion rate will increase 2% h) # of Students completing CTE program will i) # of AP exams taken will increase by 2% j) % passing AP exams will increase by 2% | e by 2%<br>by 2%<br>increase by 3% | by 3% n) EL reclassification rate will increase by 3 o) Double Targets for LI, EL, FY students: increase PSAT Selection Index by 6%, Ready for College/Conditional in English based on 14-15 baseline data | nal in EAP math will increase by 2% Advanced on the CELDT will increase 2% increase CAHSEE pass rate by 4%, AP pass rate by 4%, increase EAP h and math by 4%, CAASPP goal               |
|     | Actions/Services   | Scope of<br>Service                | Pupils to be served within identified scope of service   | Budgeted<br>Expenditures   |
| 1)  | Grant/Quality Education Investment Act (SIG/QEIA) wide OR: _Low Income pupils components in order to continue to improve/increase  |                                    | _X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  | Use \$1,300,000 from supplemental and concentration funds to pay for salaries and benefits related to extended school year, extended day at De Anza and for additional staffing at Helms |
| 2)  | Library book, science & arts materials refresh & Renaissance Learning at K-8   | LEA-wide                           | _X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   | Use \$301,000 in supplemental & concentration grants – to pay for library books and instructional materials.   |
| 3)  | Continue to provide, and expand & improve college & career ready programs & services –e.g. college   | LEA-wide                           | _X_ALL OR: _Low Income pupilsEnglish Learners  | Add counseling staff, programs & services \$3,176,767 from supplemental & concentration  |

|     | counseling & support for college going culture and linked learning implementation  |                 | Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   | grants   |
|-----|--|-----------------|---|--|
| 4)  | Expand innovative STEM opportunity – Fab Lab (located at Kennedy HS)   | LEA-wide        | X_ALL   | Implementation of Fab Lab for KHS family of schools \$300,000 from supplemental, concentration grants – to pay for supplies and a staff member |
| 5)  | Implement full day kindergarten at district schools  | School-<br>wide | X ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                  | Extend school day for kindergarteners at additional schools with \$1,113,996 supplemental & concentration funds                                |
| 6)  | Whole school intervention model (Stege Elementary)   | School-<br>wide | ALL OR: _X_Low Income pupils _ X_English Learners _X_Foster Youth _ X_Redesignated fluent English proficient Other Subgroups:(Specify)  | At 1 school extend school day,<br>school year, add support services<br>with \$552,255 from supplemental &<br>concentration funds               |
| 7)  | Psychological services for highest needs schools   | School-<br>wide | ALL OR: _X_Low Income pupils _ X_English Learners _X_Foster Youth _ X_Redesignated fluent English proficient _Other Subgroups:(Specify) | Expand psychologists for students in highest needs schools with \$340,667 in supplemental & concentration funds                                |
| 8)  | Continue to support and improve services for English Language Learner assessment, reclassification processes and materials   | LEA-wide        | ALLOR:X_Low Income pupilsX_English LearnersX_Foster YouthX_Redesignated fluent English proficientOther Subgroups:(Specify)              | Support and improve ELL assessment & reclassification services & materials with \$934,585 in supplemental & concentration funds                |
| 9)  | Staffing at middle and high schools to improve learning of targeted students at high need schools  | School-<br>wide | ALL OR: _X_Low Income pupils _ X_English Learners _X_Foster Youth _ X_Redesignated fluent English proficient _Other Subgroups:(Specify) | Staffing at high schools over 75% unduplicated student count with \$1,001,236 in supplemental & concentration funding                          |
| 10) | Continue to provide out-of-school time services to highest need students   | LEA-wide        | ALL OR: _X_Low Income pupils _ X_English Learners _ X_Foster Youth _ X_Redesignated fluent English proficientOther Subgroups:(Specify)  | Summer school staff expenses with \$584,053 supplemental & concentration funding   |
| Í   | Add psychiatric social work services at high need middle schools   | School-<br>wide | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify)   | Continue using \$44,238 in supplemental & concentration funding to add psychiatric social work services to highest need middle schools         |
| 12) | Develop and provide trainings on foster youth data policy<br>and practice to stakeholders; provide ongoing consultation<br>to school level staff on foster youth data issues as needed | LEA-wide        | ALL   | Use \$25,000 in supplemental & concentration funds to provide trainings/consultations  |
| 13) | Continue Grad Tutor Pilot Initiative focused on supporting the learning center model at high need schools (This includes professional development.)                                    | LEA-wide        | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify)   | Use \$1,700,000 in supplemental & concentration funds – cost of staff member salary and benefits.  |

| GOAL:      | Goal 2: Improve instructional practice through learning communities at schools and recruiting principals.   | ted State and/or Local Priorities:  X                     |  |  |
|------------|---|---|--|--|
| Identified |   |   | th basic credentialing needs; to provide competitive<br>ment opportunities to improve academic performar                     |  |
| Goal A     | Applies to: Schools: All Applicable Pupil Subgroups: All  |   |  |  |
| Mea        | a. Establish 2015-16 baselines for observation b. LCAP Student Survey responses of 'often' c. % of new teachers who stay into their 4th d. % of principals who stay into their 4th year | onal tool to meas<br>on CCSS-related<br>year will increas | questions will increase by 3% (2A) se by 3%  |  |
|            | Actions/Services  | Scope of<br>Service                                       | Pupils to be served within identified scope of service   | f Budgeted Expenditures  |
|            | de additional calendar days for teacher professional lopment that includes classroom management egies   | LEA-wide  | X _ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)        | Provide additional calendar days for teacher professional development using \$2,570,300 in supplemental & concentration funds  |
|            | ct-wide staff development day, plus targeted training assified staff  | LEA-wide  | X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)_ | Provide professional development for classified staff using \$10,000 in supplemental & concentration funds   |
|            | entralize funding to schools for implementation of ol plans   | LEA-wide  | X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient Other Subgroups:(Specify)       | Direct allocation to schools using \$3,000,000 in supplemental & concentration grants  |
|            | vene best practices conference, summer of innovation est, and response to intervention/universal design for ing   | LEA-wide  | X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  | Continue best practices conference, summer of innovation contest, scholar in residence and response to intervention with \$457,500 in supplemental & concentration funds |
|            | ementation of CCSS, ELL Standards, Next eration Science standards in all schools with an equity   | LEA-wide  | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)         | Provide professional coaches, data support tools, professional development using \$144,090 in supplemental and concentration funds                                       |
|            | a) Set goals based on 2015-16 baseline b) LCAP Student Survey responses of 'o   | data for observa  | ear 2: 2016-17 tional tool to measure CCSS implementation  |  |

|    | Outcomes:  c) % of new teachers who stay into the d) % of principals who stay into their 4  | •   | ·   |  |
|----|---|---|---|--|
|    | Actions/Services  | Scope of<br>Service                                       | Pupils to be served within identified scope of service  | Budgeted<br>Expenditures   |
| 1) | Provide additional calendar days for teacher professional development that includes classroom management strategies   | LEA-wide  | X_ALL   | Provide additional calendar days for teacher professional development using \$2,570,300 in supplemental & concentration funds  |
| 2) | District-wide staff development day, plus targeted training for classified staff  | LEA-wide  | X_ALL   | Provide professional development for classified staff using \$10,000 in supplemental & concentration funds   |
| 3) | Decentralize funding to schools for implementation of school plans  | LEA-wide  | X_ALL   | Direct allocation to schools using \$3,000,000 in supplemental & concentration funds   |
| 4) | Convene best practices conference, summer of innovation contest, and response to intervention/universal design for learning   | LEA-wide  | X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   | Continue best practices conference, summer of innovation contest, scholar in residence and response to intervention with \$457,500 in supplemental & concentration funds |
| 5) | Implementation of CCSS, ELL Standards, Next<br>Generation Science standards in all schools with an equity<br>lens   | LEA-wide  | X_ALL   | Provide professional coaches, data support tools, professional development using \$144,090 in supplemental and concentration funds                                       |
|    |   | LCAP Y  | ear 3: 2017-18  |  |
|    | Expected Annual Measurable Outcomes:  a. Establish baselines for observational tool b. LCAP Student Survey responses of 'often' c. % of new teachers who stay into their 4th d. % of principals who stay into their 4th yea | on CCSS-related of year will increase by will increase by | uestions will increase by 3%<br>by 3%<br>5%   |  |
|    | Actions/Services  | Scope of<br>Service                                       | Pupils to be served within identified scope of service  | Budgeted<br>Expenditures   |
| 1) | Provide additional calendar days for teacher professional development that includes classroom management strategies   | LEA-wide  | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)    | Provide additional calendar days for teacher professional development using \$2,570,300 in supplemental & concentration funds  |
| 2) | District-wide staff development day, plus targeted training for classified staff  | LEA-wide  | X_ALL  OR:Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify) | Provide professional development for classified staff using \$10,000 in supplemental & concentration funds   |
| 3) | Decentralize funding to schools for implementation of school plans  | LEA-wide  | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient                             | Direct allocation to schools using \$3,000,000 in supplemental & concentration grants  |

|    |   |          | Other Subgroups:(Specify)   |  |
|----|---|----------|---|--|
| 4) | Convene best practices conference, summer of innovation contest, and response to intervention/universal design for learning | LEA-wide | _X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient Other Subgroups:(Specify) | Continue best practices conference, summer of innovation contest, scholar in residence and response to intervention with \$457,500 in supplemental & concentration funds |
| 5) | Implementation of CCSS, ELL Standards, Next<br>Generation Science standards in all schools with an equity<br>lens           | LEA-wide | X_ALL   | Provide professional coaches, data support tools, professional development using \$144,090 in supplemental and concentration funds                                       |

| GOAL:  | Goal 3: Ir                     | ncrease parent and community engag   | ement, invo         | Ivement, and satisfaction.  | 1 2 :                     | State and/or Local Priorities:  3_X_ 4 5 6 7 8  COE only: 9 10   |
|--|--------------------------------|--|---------------------|---|---------------------------|--|
| Identified I   | Need:                          | To provide opportunities for parents to but  | uild capacity s     | o they can support children with their lear   | rning                     |  |
| Goal Ap  | plies to:                      | Schools: All Applicable Pupil Subgroups: All   |                     |   |                           |  |
|  |                                |  | LCAP Y              | ear 1: 2015-16  |                           |  |
| Expected Annual Measurable Outcomes:  a. California School Parent Survey response rate will increase by 10% (3A) b. California School Parent Survey will measure engagement, involvement, and satisfaction (baseline data collected in 2014-15) (3A) c. Number of Parent University graduates will increase from 290 in 2014-15 to 500 graduates (3B, 3C) d. Community partner surveys will measure engagement and satisfaction (baseline data collected in 2015-16) |                                |  |                     |   | (3A)                      |  |
|  |                                | Actions/Services   | Scope of<br>Service | Pupils to be served within identified service   | d scope of                | Budgeted<br>Expenditures   |
| commu  | unity worke<br>s & volunte     | in schools for parent liaison/school<br>r, coordination of full services community<br>ers & lower barriers for parent volunteers<br>his includes professional development.)  | LEA-wide            | ALL OR: _X_Low Income pupils _X_English Lea _X_Foster Youth _X_Redesignated fluent Eng _Other Subgroups:(Specify) | rners<br>glish proficient | Continue parent liaison for targeted schools for full services community schools foundation & volunteer coordination using \$1,777,289 in supplemental & concentration grants. Salary and Benefits of staff members – Fingerprinting contract-Youth Dev. Contract - Supplies |
| LCAP Year 2: 2016-17   |                                |  |                     |   |                           |  |
| •  | ed Annual<br>surable<br>comes: | <ul> <li>a. California School Parent Survey response</li> <li>b. California School Parent Survey will measure</li> <li>c. Number of Parent University graduates w</li> </ul> | ure engagement,     | involvement, and satisfaction   |                           |  |

| Actions/Services   | Scope of<br>Service   | Pupils to be served within identified scope of service  | Budgeted<br>Expenditures   |  |
|--|---|---|--|--|
| Increase services in schools for parent liaison/school community worker, coordination of full services community schools & volunteers & lower barriers for parent volunteers & participation (This includes professional development.)   | LEA-wide  | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify) | Continue parent liaison for targeted schools for full services community schools foundation & volunteer coordination using \$1,777,289 in supplemental & concentration grants. Salary and Benefits of staff members – Fingerprinting contract-Youth Dev. Contract - Supplies |  |
| Outcomes: C. Number of Parent University graduates w   | rate will increase<br>ure engagement,<br>ill increase to 75 | involvement, and satisfaction (baseline data collected in 2014-1  | 5)   |  |
| Actions/Services   | Scope of Service  | Pupils to be served within identified scope of service  | Budgeted<br>Expenditures   |  |
| Increase services in schools for parent liaison/school community worker, coordination of full services community schools & volunteers & lower barriers for parent volunteers & participation (This includes professional development.)  Complete a copy of this table for each of the LEA's go | LEA-wide  | ALL   | Continue parent liaison for targeted schools for full services community schools foundation & volunteer coordination using \$1,777,289 in supplemental & concentration grants. Salary and Benefits of staff members – Fingerprinting contract-Youth Dev. Contract - Supplies |  |

| GOAL:        | Goal 4: I  | mprove student engagement and clim  | 1 2 3   | State and/or Local Priorities:  3 4 5_X_ 6_X_ 7 8  COE only: 9 10  / |                           |   |          |  |
|--------------|--|---|---|--|---------------------------|---|----------|--|
| Identified I | Identified Need: To provide systems, programs, and opportunities that directly support the nutritional, mental and physical health of all students |   |   |  |                           |   |          |  |
| Goal Ap      | Goal Applies to:    Schools:   All   Applicable Pupil Subgroups:   All   |   |   |  |                           |   |          |  |
|              | LCAP Year 1: 2015-16   |   |   |  |                           |   |          |  |
| Meas         | ed Annual<br>surable<br>comes:   | <ul> <li>a. School attendance rates will increase by 0.995% attendance rate (5A)</li> <li>b. EL, LI, FY attendance rate will increase by 2</li> <li>c. % students chronically absent will decrease d. # of middle school dropouts will decrease k.</li> <li>e. High School dropout rate will decrease by 0</li> <li>f. Number of EL, LI, FY dropouts will decrease</li> </ul> | % (5A)<br>by 3% (5B)<br>by 5% (5C)<br>0.5% (5D) | with lower than g. h. i. j. k. l.                                    | Maintain low level of exp | will increase by 3 nsions will decre nsions of EL, LI, I pulsions (6B) ponses will show |          |  |
|              | Actions/Services   |   |   | Pupils to be se  | rved within identified    | d scope of  | Budgeted |  |

|    |   | Service                                 | service   | Expenditures   |
|----|---|---|---|--|
| 1) | Enhance the implementation of Restorative Justice, BEST, Toolbox & Mindful Life and Selena Jackson practices  | LEA-wide                                | X_ALL   | Use \$416,632 in supplemental & concentration grant funds — Contracted Services for professional development.  |
| 2) | Provide for basic student safety and social-emotional support – Psychologists, SROs, Campus Safety Officers, Safe, Supporting Schools Program (S3)          | LEA-wide                                | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                              | Use \$3,389,265 in supplemental & concentration grant funds – salary and benefits of staff members and contracted services for SRO's and Health Program.           |
| 3) | Increase services for students and provide coordination to arts and high performing programs, as well as training for teachers                              | LEA-wide                                | X_ALL   | Use \$415,000 in supplemental & concentration funds – staff member salary and benefits supplies  |
| 4) | Add extracurricular programs at secondary schools and support for coordination within schools. Middle school programs will focus on school climate.         | LEA-wide                                | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                              | Use \$455,000 in supplemental and concentration grant funding – supplies, services and salary and benefits to support the programs                                 |
| 5) | Implement the 2014 English Language Learner master plan including professional development for parents and staff  | LEA-wide                                | ALLOR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient Other Subgroups:(Specify)               | Continue staffing including professional development coaches and materials with \$1,601,302 from supplemental & concentration funds                                |
| 6) | Provide "Playworks" at elementary schools with greater than 65% ELL, low income & foster youth students (25 elementary schools)                             | School-<br>wide                         | ALL OR: _X_Low Income pupils _X_English Learners _ X _Foster Youth _ X _Redesignated fluent English proficientOther Subgroups:(Specify)           | Use \$1,320,840 in supplemental & concentration funds to provide "Playworks" at elementary schools with greater than 70% ELL, low income & foster youth students   |
| 7) | Provide technology coaches at targeted schools  | School-<br>wide                         | ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify)             | Use \$218,257 in supplemental & concentration funds to provide technology coaches salary and benefits at highest need schools                                      |
| 8) | Continue to support coordination and programs for Full Services Community Schools   | ation and programs for Full LEA-wideALL |   | Use \$561,321 in supplemental & concentration grant funds for staff salary and benefits.   |
| 9) | Augment Special Education services provided to LI, EL, FY   | LEA-wide                                | ALL OR:Low Income pupilsEnglish LearnersFoster Youth _ Redesignated fluent English proficientX_Other Subgroups:(Specify): Special Education       | Use \$3,200,000 in supplemental & concentration grant funds to increase services in Speech, OT, NPS, Nurses, Behaviorists, Additional teachers, aides and interns. |
|    |   | _                                       | ear 2: 2016-17  |  |
|    | Expected Annual Measurable Outcomes:  a. School attendance rates will increase by 0 than 95% attendance rate b. EL, LI, FY attendance rate will increase by |   | bls with lower f. Number of EL, LI, FY dropouts will decr<br>g. Graduate rate will increase by 2%<br>h. EL, LI, FY graduate rate will increase by |  |

|    | c. % students chronically absent will decrease d. # of middle school dropouts will decrease e. Dropout rate will decrease by 0.5%                   | <ul> <li>i. # of out-of-school suspensions will dec</li> <li>j. # of out-of-school suspensions of EL, LI</li> <li>k. Maintain low level of expulsions</li> </ul> |  |  |  |
|----|---|--|--|--|--|
|    | Actions/Services  | Scope of<br>Service  | Pupils to be served within identified scope of service   | Budgeted<br>Expenditures   |  |
| 1) | Enhance the implementation of Restorative Justice, BEST, Toolbox & Mindful Life and Selena Jackson practices  | LEA-wide   | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                         | Use \$416,632 in supplemental & concentration grant funds — Contracted Services for professional development.  |  |
| 2) | Provide for basic student safety and social-emotional support – Psychologists, SROs, Campus Safety Officers, Safe, Supporting Schools Program (S3)  | LEA-wide   | X_ALL  | Use \$3,389,265 in supplemental & concentration grant funds – salary and benefits of staff members and contracted services for SRO's and Health Program.           |  |
| 3) | Increase services for students and provide coordination to arts and high performing programs, as well as training for teachers                      | LEA-wide   | X_ALL  | Use \$415,000 in supplemental & concentration funds – staff member salary and benefits supplies  |  |
| 4) | Add extracurricular programs at secondary schools and support for coordination within schools. Middle school programs will focus on school climate. | LEA-wide   | X_ALL  | Use \$455,000 in supplemental and concentration grant funding — supplies, services and salary and benefits to support the programs                                 |  |
| 5) | Implement the 2014 English Language Learner master plan including professional development for parents and staff                                    | LEA-wide   | ALLOR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)           | Continue staffing including professional development coaches and materials with \$1,601,302 from supplemental & concentration funds                                |  |
| 6) | Provide "Playworks" at elementary schools with greater than 65% ELL, low income & foster youth students (25 elementary schools)                     | School-<br>wide  | ALL  | Use \$1,279,021 in supplemental & concentration funds to provide "Playworks" at elementary schools with greater than 70% ELL, low income & foster youth students   |  |
| 7) | Provide technology coaches at targeted schools  | School-<br>wide  | ALLOR: _X_Low Income pupils _X_English Learners _ X _Foster Youth _ X _Redesignated fluent English proficientOther Subgroups:(Specify)       | Use \$218,257 in supplemental & concentration funds to provide technology coaches at highest need schools  |  |
| 8) | Continue to support coordination and programs for Full Services Community Schools   | LEA-wide   | ALLOR: _X_Low Income pupils _X_English Learners _ X _Foster Youth _ X _Redesignated fluent English proficientOther Subgroups:(Specify)       | Use \$561,321 in supplemental & concentration grant funds for staff salary and benefits.   |  |
| 9) | Augment Special Education services provided to LI, EL, FY   | LEA-wide   | ALLOR:Low Income pupilsEnglish LearnersFoster Youth _ Redesignated fluent English proficient _X_Other Subgroups:(Specify): Special Education | Use \$3,200,000 in supplemental & concentration grant funds to increase services in Speech, OT, NPS, Nurses, Behaviorists, Additional teachers, aides and interns. |  |

|  |   | LCAP Y                    | ear 3: 2017-18   |  |
|--|---|---------------------------|--|--|
| Expected Annual<br>Measurable<br>Outcomes: | <ul> <li>a. School attendance rates will increase by 0 than 95% attendance rate</li> <li>b. EL, LI, FY attendance rate will increase by</li> <li>c. % students chronically absent will decrease</li> <li>d. # of middle school dropouts will decrease</li> <li>e. Dropout rate will decrease by 0.5%</li> </ul> | 2%<br>se by 3%<br>e by 5% | <ul> <li>g. Graduate rate will increase by 2%</li> <li>h. EL, LI, FY graduate rate will increa</li> <li>i. # of out-of-school suspensions wi</li> <li>j. # of out-of-school suspensions of</li> <li>k. Maintain low level of expulsions</li> </ul> | se by 3%<br>Il decrease by 3%<br>EL, LI, FY students will decrease by 5%   |
| Į.   | Actions/Services  | Scope of<br>Service       | Pupils to be served within identified scope service  | Expenditures   |
|  | mentation of Restorative Justice, BEST,<br>Life and Selena Jackson practices  | LEA-wide                  | X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)_   | Use \$416,632 in supplemental & concentration grant funds — Contracted Services for professional development.  |
| support – Psycholo                         | udent safety and social-emotional<br>gists, SROs, Campus Safety Officers,<br>chools Program (S3)  | LEA-wide                  | X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)_  | Use \$3,389,265 in supplemental & concentration grant funds – salary and benefits of staff members and contracted services for SRO's and Health Program. |
|  | or students and provide coordination to rming programs, as well as training for   | LEA-wide                  | X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)   | Use \$415,000 in supplemental & concentration funds – staff member salary and benefits supplies  |
|  | programs at secondary schools and ation within schools. Middle school on school climate.  | LEA-wide                  | X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)_   | Use \$455,000 in supplemental and concentration grant funding – supplies, services and salary and benefits to support the programs                       |
|  | 4 English Language Learner master essional development for parents and  | LEA-wide                  | ALLOR:X_Low Income pupilsX_English LearnersX_Foster YouthX_Redesignated fluent English proficier Other Subgroups:(Specify)   | Continue staffing including professional development coaches and materials with \$1,601,302 from supplemental & concentration funds                      |
|  | " at elementary schools with greater income & foster youth students ools)   | School-<br>wide           | ALL OR: _X_Low Income pupils _X_English Learners _ X _Foster Youth _ X _Redesignated fluent English profic _Other Subgroups:(Specify)_   | income & foster youth students   |
| 7) Provide technology                      | coaches at targeted schools   | School-<br>wide           | ALL OR: _X_Low Income pupils _X_English Learners _ X _Foster Youth _ X _Redesignated fluent English profic _Other Subgroups:(Specify)  |  |
| Services Communit                          | •   | LEA-wide                  | ALL OR: _X_Low Income pupils _X_English Learners _ X _Foster Youth _ X _Redesignated fluent English profic _Other Subgroups:(Specify)  |  |
| 9) Augment Special E                       | ducation services provided to LI, EL,   | LEA-wide                  | ALL  | Use \$3,200,000 in supplemental &  |

| FY   | _                                | OR:Low Income pupilsEnglish LearnersFoster Youth _ Redesignated fluent English p _X_Other Subgroups:(Specify): Special Education     | roficient                          | concentration grant funds to increase services in Speech, OT, NPS, Nurses, Behaviorists, Additional teachers, aides and interns. |  |
|--|----------------------------------|--|------------------------------------|--|--|
| Complete a copy of this table for each of the LEA's goa  | als. Duplica                     | te and expand the fields as necess   | ary.                               |  |  |
|  |                                  |  | Related                            | State and/or Local Priorities:   |  |
| GOAL: Goal 5: Provide basic services to all students, in technology.   | ilities, access to materials and |  | 3 4 5 6 7 8<br>COE only: 9 10<br>/ |  |  |
| Identified Need: To maintain facilities in "good repair," pro  | vide materials                   | s and technology to students, and to ensu  | ure teacher a                      | ssignment is appropriate.  |  |
| Goal Applies to:    Schools:   All   Applicable Pupil Subgroups:   All   |                                  |  |                                    |  |  |
|  | LCAP Y                           | ear 1: 2015-16   |                                    |  |  |
| Expected Annual  Measurable Outcomes:  a. Ensure Williams' certification finds that 100% students have access to standards aligned materials (1B) b. Ensure 0% misassignment rates of English Learners (1A) d. Increase % facilities with Good / Exemplary rating by 3% (1C) b. Ensure 0% misassignment rates of English Learners (1A) |                                  |  |                                    |  |  |
| Actions/Services   | Scope of<br>Service              | Pupils to be served within identified service  | d scope of                         | Budgeted<br>Expenditures   |  |
| Extend workday for elementary clerk typists and extra support for targeted secondary schools for data collection & entry (all elementary schools, 2 middle schools, 2 high schools)  | LEA-wide                         | _X_ALL OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English p _Other Subgroups:(Specify)_             |                                    | Use \$956,590 in supplemental & concentration for staff  |  |
| Provide adaptive curriculum for special needs students, software for digital resources, teaching carts & technology curriculum   | LEA-wide                         | ALL OR:Low Income pupilsEnglish LearnersFoster Youth _ Redesignated fluent English p _X_Other Subgroups:(Specify): Special Education | roficient                          | Use \$125,000 in supplemental, concentration grants for adaptive curriculum  |  |
|  | LCAP Y                           | ear <b>2</b> : 2016-17   |                                    |  |  |
| Expected Annual Measurable Outcomes:  a. Ensure Williams' certification finds that 100 standards aligned materials b. Ensure 0% misassignment rates  | )% students have                 | c. Ensure 0% misassignmer d. Increase % facilities with  |                                    |  |  |
| Actions/Services   | Scope of<br>Service              | Pupils to be served within identified service  | d scope of                         | Budgeted<br>Expenditures   |  |
| Extend workday for elementary clerk typists and extra support for targeted secondary schools for data collection & entry   | LEA-wide                         | _X_ALL OR: _Low Income pupils _English Learners _Foster YouthRedesignated fluent English p _Other Subgroups:(Specify)_               |                                    | Use \$956,590 in supplemental & concentration for staff  |  |
| Provide adaptive curriculum for special needs students,<br>software for digital resources, teaching carts & technology   | LEA-wide                         | ALLOR:Low Income pupilsEnglish Learners  |                                    | Use \$125,000 in supplemental, concentration grants for adaptive curriculum  |  |

| curriculum   |                  | Foster Youth _ Redesignated fluent _X_Other Subgroups:(Specify): Special                               | English proficient<br>I Education                      |   |  |  |  |  |
|--|------------------|--|--|---|--|--|--|--|
| LCAP Year 3: 2017-18   |                  |  |  |   |  |  |  |  |
| Expected Annual a. Ensure Williams' certification finds that 100 Measurable standards aligned materials Outcomes: b. Ensure 0% misassignment rates | )% students have |  | ssignment rates of Englis<br>ities with Good / Exempla |   |  |  |  |  |
| Actions/Services Scope of Service  |                  | Pupils to be served within id<br>service   | lentified scope of                                     | Budgeted<br>Expenditures  |  |  |  |  |
| Extend workday for elementary clerk typists and extra support for targeted secondary schools for data collection & entry                           | LEA-wide         | X_ALL OR:Low Income pupilsEnglishFoster YouthRedesignated fluent Other Subgroups:(Specify)             |  | Use \$956,590 in supplemental & concentration for staff                     |  |  |  |  |
| Provide adaptive curriculum for special needs students, software for digital resources, teaching carts & technology curriculum                     | LEA-wide         | ALLOR:Low Income pupilsEnglishFoster Youth _ Redesignated fluent _X_Other Subgroups:(Specify): Special | English proficient                                     | Use \$125,000 in supplemental, concentration grants for adaptive curriculum |  |  |  |  |

# **Annual Update**

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

# **Guiding Questions:**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

| Original  |   |   |  |  | Related S     | state and/or Local Priorities:              |
|---|---|---|--|--|---------------|---|
| GOAL from   | 1.1 Improve student achi  | evement for all students                            |  | 1  | 1 2 3_        | 4 <u>_X</u> _ 5 6 7 <u>_X</u> _ 8           |
| prior year  | prior year  LCAP:   |   |  |  |               | OE only: 9 10                               |
| LCAP:   |   |   |  | Loc  | cal : Specify |   |
| Goal Applies  | to: Schools: All Schools  |   |  |  |               |   |
| • •   | Applicable Pupil Subgroups.                                       | All Students  |  |  |               |   |
| Expected Annu-<br>Measurable  | courses of study  | •   | Actual Annual<br>Measurable                                  |  |               |   |
| Outcomes  | Establish CAASPP ELA and Mat                                      |   | Outcomes   | 14-15 Baseline: pending  |               |   |
|   | CAHSEE Pass Rate (350+) in Er                                     | nglish will increase by 2%                          | _  |  |               | 3% / 14-15 Actual: pending                  |
|   | CAHSEE Pass Rate (350+) in Ma<br>PSAT Selection Index will increa | ath will increase by 2%                             | _  | 13-14 Baseline: 71% / 14<br>13-14 Baseline: 110 / 14               |               | 3% / 14-15 Actual: pending                  |
|   | UC/CSU completion rate will increa                                |   | _  |  |               | 4% / 14-15 Actual: pending                  |
|   | # of students completing CTE pro                                  |   | _  |  |               | 27 / 14-15 Actual: pending                  |
|   | # of AP exams taken will increas                                  |   | -  |  |               | 954 / 14-15 Actual: pending                 |
|   | % passing AP exams will increase                                  | se by 2%  | -  |  |               | 5% / 14-15 Actual: pending                  |
|   | % students who are 'Ready for C increase by 2%                    | college/Conditional' in English will                |  |  |               | 9% / 14-15 Actual: pending                  |
|   | % students who are 'Ready for C increase by 2%                    | college/Conditional' in math will                   | 13-14 Baseline: 37% / 14-15                                  |  | I-15 Goal: 3  | 9% / 14-15 Actual: pending                  |
|   |   | LCAP Ye   | ar: 2014-15  |  |               |   |
|   | Planned Actions/Ser   | vices   |  | Actual Action  | ns/Service    | S   |
|   |   | Budgeted Expenditures                               |  |  |               | Estimated Actual Annual Expenditures        |
| Implement K-3 of students   | class size reduction to average of 24                             | Additional staff added \$2,600,000 from base budget | MAJOR ACTION(S) COMPLETED: K-3 class size average is 24 to 1 |  | size          | \$2,600,000 for Teacher Salary and Benefits |
| Scope of service  | e: All schools K-3 LEA-wide                                       |   | All schools K-3 LEA-wide                                     |  | wide          |   |
| _X_ALL  |   |   | _X_ALL   |  |               |   |
| OR:   |   |   | OR:  |  |               |   |
| Low Income pupilsEnglish Learners<br>_Foster YouthRedesignated fluent English proficient<br>Other Subgroups:(Specify) |   |   | Low Income pupils<br>Foster YouthR<br>Other Subgroups:       | sEnglish Learners<br>Redesignated fluent English prof<br>(Specify) | ficient       |   |
| Expand transition space available   | on kindergarten – add 5 per year (if<br>)                         | Addition staff \$640,172 from base budget           |  | S) COMPLETED: 4 Addition peen implemented (17 total <sup>-</sup>   |               | \$563,385 for Teacher Salary and Benefits   |
| Scope of service: LEA-wide  |   |   | Scope of service:  | LEA-wide   |               |   |
| _X_ALL  |   |   | _X_ALL   |  |               |   |
| OR:   |   |   | OR:  |  |               |   |
| Low Income pupilsEnglish Learners<br>_Foster YouthRedesignated fluent English proficient                              |   |   | Low Income pupils<br>Foster YouthR<br>Other Subgroups:       | sEnglish Learners<br>Redesignated fluent English prof<br>(Specify) | ficient       |   |
| Other Subgroups:(Specify)  Expand dual immersion  |   |   |  |  |               |   |

|  |                                       |   | Elementary (kindergarten)  |   |
|--|---------------------------------------|---|--|---|
| Scope of service: School   | ol-wide                               |   | School-wide  |   |
| _X_ALL   | · · · · · · · · · · · · · · · · · · · |   | _X_ALL   |   |
| OR:  _Low Income pupilsEnglish Le _Foster YouthRedesignated fl _Other Subgroups:(Specify)  | earners<br>uent English proficient    |   | OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)   |   |
| Library book, science & arts ma accelerated reader at K-8  |                                       | Books, materials & supplies<br>\$210,000 from base budget with<br>\$300,000 in supplemental &<br>concentration grants   | IN PROGRESS: Hosted differentiated professional development sessions for teachers, coaches, administrators, and grad tutors; Integration of Renaissance Levvarning Program with existing WCCUSD data systems   | Base=\$210,000 Supplemental/Concentration= \$301,000 for supplies   |
| Scope of service: LEA-w  | vide                                  |   | LEA-wide   | _   |
| OR:  _Low Income pupilsEnglish Le _Foster YouthRedesignated fl _Other Subgroups:(Specify)  | earners<br>uent English proficient    |   | OR:  _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)   |   |
| Continue to provide, and expan<br>& career ready programs & ser-<br>counseling & support for colleg-<br>linked learning implementation | vices –e.g. college                   | In addition to existing, add counseling staff, programs & services \$2,277,000 from supplemental & concentration grants | MAJOR ACTION(S) COMPLETED: Hired 4 college and career-ready counselors (De Anza, Kennedy, Richmond, North Campus/Gompers), integrating Linked Learning (LL) into CCSS work, providing PD/Coaching  | \$2,115,047 to add 1.0 FTE<br>Social Science teacher for the<br>Gateway to College Program<br>but overestimated GtoC annual<br>invoice amount |
| Scope of service: LEA-w _X_ALL   | vide                                  |   | Scope of service: LEA-wide _X_ALL  |   |
| OR:  _Low Income pupilsEnglish Le _Foster YouthRedesignated fl _Other Subgroups:(Specify)  | earners<br>uent English proficient    |   | OR:  _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |   |
| Expand innovative STEM oppo  |                                       | Renovation of fab lab space at KHS \$750,000 from bond funds  | MAJOR ACTION(S) COMPLETED: Host Focus Groups to gather data from stakeholders on the Fab Lab. Purchase beginning supplies and materials for the temporary Fab Lab while Fab Lab is under construction. Work with the Fab Foundation and Chevron to build curriculum for use in the Fab Lab. Provide professional development and coaching to teachers and other staff on the proper use of the Fab Lab equipment. Provide professional development and coaching on building integrated lesson plans to use in the Fab Lab. | \$167,000 for Renovation<br>Expenses  |
| Scope of service: School X ALL   | ol-wide                               |   | Scope of service: School-wide _ X_ALL  |   |
| <u> </u>   |                                       |   |  |   |

| OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                 | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |  |  |  |
|--|---|--|--|--|
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? | Based on stakeholder input, we consolidated goals for communication clarity. 2014-15 Goal 1.1 and 1.2 were combined into Goal 1 for 2015-16.  |  |  |  |
|  | In the 2015-16 LCAP plan, only those actions and services funded by supplemental and concentration were included.  Therefore, the following 2014-15 action(s)/service(s) and related measures were removed from the 2015-16 plan:  Implement K-3 class size reduction to average of 24 students  Expand transition kindergarten  Expand dual immersion  The following action/service was added to the 2015-16 LCAP Goal 1:  Sustain critical parts of the Schoolwide Improvement Grant/Quality Education Investment Act (SIG/QEIA) components in order to continue to improve/increase student achievement and college readiness (Helms Middle, De Anza High School). |  |  |  |

| Original  |   |  |   |   | Related                              | State and/or Local Priorities:       |
|---|---|--|---|---|--------------------------------------|--------------------------------------|
| GOAL from   | 1.2 Accelerate student le   | arning increases for ELL a                                 | nd low incom  | e students  | 1 2 3                                | 8 4_X_ 5 6 7_X_ 8                    |
| prior year<br>LCAP:                                 | prior year  |  |   |   |                                      |                                      |
|   | Schools: All Schools  |  |   |   |                                      |                                      |
| Goal Applies  | Goal Applies to: Applicable Pupil EL, LI, FY Subgroups:               |  |   |   |                                      |                                      |
| Expected Annu                                       | cellot proficiency will increase                                      | by 3%  | Actual Annual   | 13-14 Baseline: 30%   | 6 / 14-15 Goal:                      | 33% / 14-15 Actual: pending          |
| Measurable Outcomes                                 | EL reclassification rate will incre                                   | ase by 2%  | Measurable Outcomes   | 13-14 Baseline: 14% / 14-15 Goal: 16% / 14-15 Actual: pending |                                      |                                      |
| Outcomes  |   | Y students (increase CAHSEE pass                           | 13-14 Baseline  |   | CAHSEE ELA (EL 22%, LI 66%, FY 40%), |                                      |
|   | rate by 4%, increase PSAT Selection increase EAP Ready for College/Co | n Index by 6%, AP pass rate by 4%, and itional by 4%)      |   |   |                                      | Y 60%), PSAT (EL 86, LI 102, FY      |
|   | morease Erm ready for conlege, co                                     | national by 470)   | 97), AP (EL 16%, LI 22%), EAP ELA (EL 0%, LI 19%, FY 17%), EAP Math (EL 4%, LI 26%, FY 0%),         |   |                                      |                                      |
|   |   | LCAP Ye  | ar: 2014-15   |   |                                      |                                      |
|   | Planned Actions/Ser   | vices  | Actual Actions/Services   |   |                                      |                                      |
|   |   | Budgeted Expenditures                                      |   |   |                                      | Estimated Actual Annual Expenditures |
| Implement full day kindergarten at district schools |   | Extend school day for                                      | MAJOR ACTION(S) COMPLETED: 11schools have   |   |                                      | \$384,800 Reduced due to             |
|   |   | kindergarteners at 9 schools with \$434,100 supplemental & | full day kindergarten programs (Verde, Lake, Dover, Downer, Chavez, Lincoln, Grant, Stege, Nystrom, |   |                                      | unfilled vacancies - Teacher         |
|   |   | King, Ford)  | Lincoln, Grant, Stege, N  | NyStroin,   | Salary and Benefits                  |                                      |
| Scope of service                                    | e: School-wide  | concentration funds  | , ,   | School-wide   |                                      |                                      |
| ALL   |   |  | ALL   |   |                                      |                                      |

| OR:   | 1  | OR:  |  |
|---|--|--|--|
| x Low Income pupils x English Learners  |  | x Low Income pupils x English Learners   |  |
| _x_Foster YouthRedesignated fluent English proficient   |  | _x_Foster YouthRedesignated fluent English proficient  |  |
| Other Subgroups:(Specify)   |  | Other Subgroups:(Specify)  |  |
| Whole school intervention model at targeted elementary school (Stege Elementary)                  | At one school extend school                                | MAJOR ACTION(S) COMPLETED: School day has been extended. School has 2 teachers and 2                     | Supplemental/Concentration=<br>\$49,066, Title I=\$400,000 for |
| elementary school (Stege Elementary)  | day, school year, add support services with \$449,033 from | instructional aides in the learning center. East Bay   | Teacher Salary and Benefits                                    |
|   | supplemental & concentration                               | Center for Performing Arts is providing services to  | and Contract Services  |
|   | funds  | students. Counseling services are being provided.  |  |
|   |  | Targeted coaching is being provided to teachers. Vice  |  |
|   |  | Principal is in place.   |  |
| Scope of service: School-wide   | _  | Scope of service: School-wide  |  |
| ALL   |  | ALL  |  |
| OR:   |  | OR:  |  |
| _x_Low Income pupils _x_English Learners<br>_x_Foster YouthRedesignated fluent English proficient |  | _x_Low Income pupils _x_English Learners<br>_x_Foster YouthRedesignated fluent English proficient        |  |
| Other Subgroups:(Specify)   |  | Other Subgroups:(Specify)  |  |
| Psychological services for highest needs schools  | Provide additional psychologists                           | MAJOR ACTION(S) COMPLETED: Additional  | \$340,667 for Psychologist                                     |
|   | for students in highest needs                              | psychologists were hired and assigned to sites (Verde,   | Salary and Benefits and  |
|   | schools with \$400,000 in                                  | Lake, Dover, Downer, Chavez, Lincoln, Grant, Stege, Nystrom, King)                                       | contracted service if necessary                                |
|   | supplemental & concentration funds                         | Nystrom, King)   |  |
| Scope of service: School-wide   | Tarrag   | School-wide  |  |
| ALL   |  | ALL  |  |
| OR:   |  | OR:  |  |
| x Low Income pupils x English Learners  |  | _x_Low Income pupils _x_English Learners   |  |
|   |  |  |  |
| Continue to support and improve services for  | Support and improve ELL                                    | MAJOR ACTION(S) COMPLETED: Elementary  | \$784,585-Late implementation                                  |
| English Language Learner assessment,  | assessment & reclassification                              | Writing Spanish Benchmarks and Spanish Reading   | reduced the budget for Staff                                   |
| reclassification processes and materials  | services & materials with                                  | Language Arts Benchmarks aligned to Common Core  | Salary and Benefits, materials                                 |
|   | \$935,000 in supplemental &                                | State Standards (CCSS), distributed and administered;  | and supplies   |
|   | concentration funds  | Accountability measures in place for EL student identification, placement, instruction, and assessment   |  |
|   |  | as per English Learner Master Plan; Interim EL   |  |
|   |  | Reclassification Criteria approved by the Board on   |  |
|   |  | December 17, 2014; Piloted new Secondary English   |  |
|   |  | Language Development (ELD) CCSS aligned  |  |
|   |  | curriculum in summer 2014; PD for teachers, coaches, and administrators to support the instruction of EL |  |
|   |  | students in ELD, Specially Designed Academic   |  |
|   |  | Instruction in English (SDAIE), Transitional Bilingual   |  |
|   |  | and Dual Language Education, and Newcomer EL   |  |
|   |  | Student Support and Strategies   |  |
| Scope of service: LEA-wide  |  | Scope of service: LEA-wide   |  |
| ALL   |  | ALL  |  |

| OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)             |  | OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |  |
|--|--|---|--|
| Implement the full-services learning center model at highest need schools  | Implement the full-services learning center model at one school in 2014-15 with \$136,820 in supplemental & concentration funds                                    | MAJOR ACTION(S) COMPLETED: WCCUSD team visited exemplary models of Full Inclusion Learning Centers; Learning Center staff hired for 2014-15; Trained Stege staff on Pilot Learning Center Model; Learning Centers are fully operational   | \$91,301 for Staff salary and<br>benefits, Actual personnel cost<br>came in lower than anticipated   |
| Scope of service: School-wide  |  | School-wide   |  |
| ALL  |  | ALL   |  |
| OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)             |  | OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |  |
| Grad Tutor Pilot Initiative focused on supporting the learning center model at high need schools (This includes professional development.) | Pilot the Grad Tutor Initiative at schools 70%+ unduplicated count in 2014-15 with \$1,343,593 in supplemental & concentration fund and \$800,000 in federal funds | MAJOR ACTION(S) COMPLETED: Established differentiated training to address site/Grad Tutor-specific needs; Provided training for Grad Tutors in use of STAR data to support strategic instruction Participated in visitations to identified sites to observe Grad Tutor support to students within the Learning Center Model to identified students and progress monitoring; | Supplemental/Concentration=<br>\$1,493,857- Staff Salary and<br>Benefits Increased due to<br>additional Grad Tutors<br>assigned at sites > 70% UDC |
| Scope of service: School-wide  |  | School-wide   |  |
| ALL  |  | ALL   |  |
| OR:  x_Low Income pupils _x_English Learners  x_Foster YouthRedesignated fluent English proficient  Other Subgroups:(Specify)              |  | OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |  |
| Staffing at middle and high schools to improve learning of targeted students at high need schools  | Staffing at high schools over 75% unduplicated student count with \$1,137,277 in supplemental & concentration funding  | MAJOR ACTION(S) COMPLETED: Staffing was added and positions were filled (Kennedy HS and Richmond HS)  | \$971,219 Staff Salary and<br>Benefits, Actual personnel cost<br>came in lower than anticipated  |
| Scope of service: School-wide  |  | Scope of service: School-wide   |  |
| ALL  |  | ALL   |  |
| OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)             |  | OR:  _x_Low Income pupils _x_English Learners  _x_Foster YouthRedesignated fluent English proficient  _Other Subgroups:(Specify)  |  |
| Continue to provide out-of-school time services to highest need students   | Summer school with \$554,053   | MAJOR ACTION(S) COMPLETED: Provided enhanced summer school program for students,  | Supplemental/Concentration=<br>\$555,991-Bugeted materials   |

| ALL OR:X_Low Income pupils _x_English LearnersX_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify) Add psychiatric social work services at high needALL OR:X_Low Income pupils _x_English LX_Foster YouthRedesignated flX_Foster YouthRedesignated flOther Subgroups:(Specify)  MAJOR ACTION(S) COMPLETION | uent English proficient                                |
|---|--|
| _x_Low Income pupils _x_English Learners       _x_Low Income pupils _x_English Learners         _x_Foster YouthRedesignated fluent English proficient       _x_Foster YouthRedesignated fluent English proficient         _Other Subgroups:(Specify)  | uent English proficient                                |
| Other Subgroups:(Specify)   | uent English proficient                                |
| Other Subgroups:(Specify)   |  |
|   |  |
|   | ED: Agreement \$97,333- Staff Salary and               |
| middle schools  Using \$104,000 in supplemental between WCCUSD and Contra   |  |
| & concentration funding add developed for additional funding  |  |
| psychiatric social work services workers instead of one; Contra 0   |  |
| to highest need middle schools developed job description and a  | dvertised positions;                                   |
| Positions unfilled for 2014-15  |  |
| Scope of service: School-wide School-   | wide   |
| ALL   |  |
| OR:  _x_Low Income pupils _x_English Learners  OR: _x_Low Income pupils _x_English Learners   | cornoro  |
| <u>x_Foster YouthRedesignated fluent English proficient</u>   | uent English proficient                                |
| Other Subgroups:(Specify)   | 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1                |
| Develop and provide trainings on foster youth data  Use \$25,000 in supplemental & MAJOR ACTION(S) COMPLET  |  |
| policy and practice to stakeholders; provide ongoing concentration funds to provide Transition liaison provided policy  |  |
| consultation to school level staff on foster youth trainings/consultations at 15 sites and for all SCOWs; a   | Iso trained community                                  |
| data issues as needed. partners (GRIP, Cali House)  |  |
| Scope of service: LEA-wide Scope of service: LEA-wide   | de   |
| _ALL  |  |
| OR: OR:   |  |
| _x_Low Income pupils _x_English Learners _x_Low Income pupils _x_English L  | Learners   |
| x_Foster YouthRedesignated fluent English Foster YouthRedesignated fluent English Other Subgroups:(Specify)   | uent English proficient                                |
| Based on stakeholder input, we consolidated goals for communication   | o clarity, 2014-15 Goal 1.1 and 1.2 were combined into |
| What changes in actions, services, and Goal 1 for 2015-16.  | Totality. 2014-13 Goal 1.1 and 1.2 were combined lifto |
| expenditures will be made as a result of reviewing  |  |
| past progress and/or changes to goals?  The action/service "Implement the full-services learning center model"  | " was combined with the "Whole School Intervention"    |
| action/service for 2015-16.   |  |

| Original<br>GOAL from<br>prior year<br>LCAP: | 2.1   | 2.1 Improve collaboration and autonomy at schools |                      | Related State and/or Local Priorities:  1 2_X_ 3 4 5 6 7 8  COE only: 9 10 Local : Specify |               |                     |      |
|--|-------|---|----------------------|--|---------------|---------------------|------|
| Coal Applied                                 | . to: | Schools:  | All Schools          |  |               |                     |      |
| Goal Applies                                 | s to. | Applicable P                                      | upil Subgroups:      | All Students   |               |                     |      |
| Expected Annu                                | ıal S | taff survey will:                                 | show defined autonom | ny process – establish   | Actual Annual | 14-15 Baseline: pen | ding |
| Measurable                                   | ba    | aseline   |                      |  | Measurable    |                     |      |

| Outcomes Develop staff survey to measure   | collaborative decision-making  | Outcomes 14-15 Baseline: pending  |  |
|--|--|---|--|
|  | LCAP Ye  | ar: 2014-15   |  |
| Planned Actions/Ser  | vices  | Actual Actions/Service  | ces  |
|  | Budgeted Expenditures  |   | Estimated Actual Annual Expenditures   |
| Implementation of collaboration time & professional learning at all schools  | Instructional leadership<br>academy, academic<br>conferencing & data analysis<br>using \$714,810 in state CCSS<br>and federal Title I & Title II funds | MAJOR ACTION(S) COMPLETED: Successful Instructional Leadership Team (ILT) Summer Academies occurred, and sites have Title II allocations  | CCSS=\$714,810 for Staff<br>Salary and Benefits,<br>conference and meeting<br>supplies |
| Scope of service: LEA-wide   |  | LEA-wide  |  |
| <u>x</u> ALL   |  | <u>x</u> ALL  |  |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)           |  | OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  |  |
| Decentralize funding to schools for implementation of school plans   | Direct allocation to schools using \$2,700,000 in supplemental & concentration grants  | MAJOR ACTION(S) COMPLETED: Schools were allocated LCAP funds based on the unduplicated student count. Schools, along with their School Site Councils, allocate areas of need based on data analysis. The areas of need included professional development, instructional materials, intervention, extended learning, parental involvement, and hiring staff. | \$2,109,722-First time school<br>site planning delays-Carryover<br>allowed             |
| Scope of service: LEA-wide   |  | Scope of service: LEA-wide  |  |
| _x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)           |  | ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |  |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? | combined into Goal 2 for 2015-16.  In the 2015-16 LCAP plan, only tho Therefore, the following 2014-15 ac  | asolidated goals for communication clarity. 2014-15 Goal 2<br>se actions and services funded by supplemental and conception(s)/service(s) and related measures were removed from time & professional learning at all schools  | centration were included.  |

Original GOAL from prior year LCAP:

# 2.2 Recruit and train high quality teachers and principals

Related State and/or Local Priorities:

1\_\_ 2\_\_ 3\_\_ 4\_\_ 5\_\_ 6\_\_ 7\_\_ 8\_\_

COE only: 9\_\_ 10\_\_ Local : Specify \_\_WCCUSD Strategic Plan\_

Goal Applies to:

Schools:

All Schools

|  | Applicable Pupil Subgroups:  | All Students  |   |   |  |
|--|--|---|---|---|--|
| Expected Annual Measurable Develop tool to rate teachers and exceptional |  | d principals proficient or  | Actual Annual<br>Measurable   | 15-16 Baseline: pending   |  |
| Outcomes   | % of new teachers who stay into  | their 4th year will increase by 3%  | Outcomes  | 13-14 Baseline: 48% / 14-15 Goal:   | 51% / 14-15 Actual: 63%                          |
| % of principals who stay into their 4th year will increase by 5%         |  |   | 13-14 Baseline: 33% / 14-15 Goal:   | 38% / 14-15 Actual: 43%   |  |
| LCAP   |  |   | ar: 2014-15   |   |  |
|  | Planned Actions/Ser  | vices   |   | Actual Actions/Service  | es   |
|  |  | Budgeted Expenditures   |   |   | Estimated Actual Annual<br>Expenditures          |
|  | versity recruitment to hire high<br>ment strategy for teacher /                  | Use \$85,000 in base budget and federal grants to hire hard to find teachers                              | job fairs for the year<br>New Leaders, Cal<br>Internships, and Te<br>99% of the certifica | S) COMPLETED: Participated in 17 ar; Used Ed-Join's Partnered with State East Bay, UC Berkeley, each for America on-line services; ated teaching positions were filled at e 2014-15 school year | \$85,000 for Recruitment supplies and fees       |
| Scope of service:  | LEA-wide   |   | Scope of service:   | LEA-wide  |  |
| _x_ALL   |  |   | _x_ALL  |   |  |
| OR:  |  |   | OR:   |   |  |
| Low Income pupils  | English Learners   |   | Low Income pupils   | English Learners<br>edesignated fluent English proficient   |  |
| Foster YouthR _Other Subgroups:(   | edesignated fluent English proficient Specify)                                   |   | Foster YouthR<br>Other Subgroups:(  | edesignated fluent English proficient Specify)  |  |
| What changes in a expenditures will be                                   | ctions, services, and<br>e made as a result of reviewing<br>or changes to goals? | combined into Goal 2 for 2015-16.  In the 2015-16 LCAP plan, only tho Therefore, the following 2014-15 ac | se actions and services)  | ces funded by supplemental and cond<br>d related measures were removed fro<br>gh quality staff; Implement strategy fo   | centration were included.<br>m the 2015-16 plan: |

| Original<br>GOAL from<br>prior year<br>LCAP: | GOAL from prior year professional learning communities at schools |                       |                 | Related State and/or Local Priorities:  1 2_X_ 3 4 5 6 7 8  COE only: 9 10  Local : Specify |                                      |
|--|---|-----------------------|-----------------|---|--------------------------------------|
| Goal Applies                                 | Goal Applies to:    Schools:   All Schools   All Students         |                       |                 |   |                                      |
|  |   | 15-16 Baseline: pen   | ding            |   |                                      |
|  |   | LCAP Ye               | ear: 2014-15    |   |                                      |
| Planned Actions/Services                     |   | Actual Ac             | ctions/Services |   |                                      |
|  |   | Budgeted Expenditures |                 |   | Estimated Actual Annual Expenditures |

| Implementation of CCSS, ELL standards, Next<br>Generation Science standards in all schools with an<br>equity lens                       | Provide professional coaches, data support tools, professional development & supervision using \$3,950,533 in state CCSS funds and \$1,000,000 in Title II and \$129,592 in supplemental & concentration grant funds   | MAJOR ACTION(S) COMPLETED: Communicated areas of focus, provided PD/coaching, and data analysis/action  | Supplemental/Concentration=<br>\$144,090, CCSS=\$3,950,533<br>for staff salary and benefits,<br>conference and meeting<br>supplies and fees - Actual<br>personnel cost came in higher<br>than anticipated |
|---|--|---|---|
| Scope of service: LEA-wide  |  | LEA-wide  |   |
| <u>x_</u> ALL<br>OR:  |  | _x_ALL<br>OR:   |   |
| Low Income pupilsEnglish Learners<br>Foster YouthRedesignated fluent English proficient<br>Other Subgroups:(Specify)                    |  | Low Income pupilsEnglish Learners<br>Foster YouthRedesignated fluent English proficient<br>Other Subgroups:(Specify)  |   |
| Implementation of CCSS, ELL standards, Next<br>Generation Science standards in all schools with an<br>equity lens (cultural competency) | Provide professional development to teachers, support staff, and admin., on cultural competence, and culturally relevant practices to better support African American and Latino students with \$250,000 from Title I and supplemental & concentration funds | MAJOR ACTION(S) COMPLETED: Contract with Selina Jackson to provide training at the 14 Focus Schools and timecards for teachers and other staff for afterschool and Saturday professional development.   | Title I=\$50,000, Title II=\$151,000 - Decreased due to initial training costs were less than expected; will provide additional training in summer of 2015 and during 2015-16                             |
| Scope of service: LEA-wide  |  | LEA-wide  |   |
| <u>x</u> ALL  |  | <u>x</u> ALL  |   |
| OR:  _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)                 |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |
| Implementation of CCSS, ELL standards, Next<br>Generation Science standards in all schools with an<br>equity lens (Efficacy Model)      | Provide professional development to teachers, support staff, and admin., on the Efficacy Model to better support African American and Latino students with \$150,000 from Title I and supplemental & concentration funds                                     | MAJOR ACTION(S) COMPLETED: Professional development with Dr. Scott on growth mindset and efficacy at the 14 Focus Schools. Provide a professional development day for teachers to share their key learnings on efficacy and growth mindset. Partnering with the Efficacy Institute to carry out teacher and administrator training on Efficacy, growth mindset, and engaging our students for better academic outcomes. | Title I=\$100,000, Title II=\$50,000  |
| Scope of service: LEA-wide  |  | Scope of service: LEA-wide  |   |
| <u>x</u> ALL  |  | <u>x</u> ALL  |   |
| OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                        |  | OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |   |
| Use teacher evaluation and student feedback surveys to improve student outcomes   | Create & implement teacher evaluation and student feedback   | MAJOR ACTION(S) COMPLETED: District has negotiated and implemented a new teacher evaluation   | \$55,000 for Consulting   |

|  | surveys with \$55,000 in base budget  | instrument in the 2014-15 school year and is currently working collaboratively to develop the student feedback survey. |  |
|--|---|--|--|
| Scope of service: LEA-wide   |   | LEA-wide   |  |
| _x_ALL   |   | _x_ALL   |  |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)           |   | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)        |  |
| Provide additional calendar days for teacher professional development  | Provide additional calendar days for teacher professional development using \$2,445,300 in supplemental & concentration funds                         | MAJOR ACTION(S) COMPLETED: Teacher professional development days took place across WCCUSD August 14 and October 13     | \$2,445,300 for Staff Salary and<br>Benefits   |
| Scope of service: LEA-wide   |   | LEA-wide   |  |
| <u>x</u> ALL   |   | <u>x</u> ALL   |  |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)           |   | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)        |  |
| District-wide staff development day, plus targeted training for classified staff   | Provide professional<br>development for classified staff<br>using \$200,000 in base and<br>\$10,000 in State & Federal                                | MAJOR ACTION(S) COMPLETED: Oct. 13 staff professional development day took place                                       | Base=\$17,186 Title I=\$5,000-Initial training cost were less than expected; will provide additional training in the summer of 2015 and during 2015-16 school year |
| Scope of service: LEA-wide   |   | Scope of service: LEA-wide   |  |
| <u>x</u> ALL   |   | <u>x</u> ALL   |  |
| OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                 |   | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)        |  |
|  | Based on stakeholder input, we cor combined into Goal 2 for 2015-16.  | nsolidated goals for communication clarity. 2014-15 Goal 2   | .1, 2.2, 2.3, and 6.1 were   |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? | enditures will be made as a result of reviewing Therefore, the following 2014-15 action(s)/service(s) and related measures were removed from the 2015 |  |  |

Original GOAL from

3.1 Increase parent engagement, involvement, and satisfaction

Related State and/or Local Priorities:

1\_\_ 2\_\_ 3\_X\_ 4\_\_ 5\_\_ 6\_\_ 7\_\_ 8\_\_

| prior year<br>LCAP:  |   |  |  | Local : Spec  | COE only: 9 10<br>cify  |
|--|---|--|--|---|---|
| Goal Applies to:   | Schools: All Schools Applicable Pupil Subgroups:  | All Students   |  |   |   |
| Measurable   | # of Healthy Kids Parent Surveys volvement, and satisfaction.                           | responses will increase by 10%   | Actual Annual<br>Measurable<br>Outcomes  | 13-14 Baseline: 2245 / 14-15 Goa<br>14-15 Baseline: pending   | l: 2470 / 14-15 Actual: pending   |
|  |   | LCAP Yea   | ar: 2014-15  |   |   |
|  | Planned Actions/Serv  | vices  |  | Actual Actions/Servi  | ces   |
|  |   | Budgeted Expenditures  |  |   | Estimated Actual Annual<br>Expenditures                                       |
| full services commun   | unity worker, coordination of ity schools & volunteers & ent volunteers & participation | Add parent liaison for targeted schools for full services community schools foundation & volunteer coordination using \$1,490,393 in supplemental & concentration grants | hired additional Sch<br>(SCOWs); attend tr   | ) COMPLETED: Recruited and nool Community Outreach Workers ainings and monthly staff meetings; agement and volunteerism at sites. | \$1,485,670-Actual personnel cost came in lower than anticipated              |
| Scope of service:  | School-wide for targeted schools  |  |  | School-wide for targeted schools  |   |
| ALL  |   |  | ALL  | •   |   |
| OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify) |   |  | OR: _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |   |   |
| school classes to ser  | ve our parents and targeted merican and Latino parents                                  | Implement Parent University and provide adult school classes using \$200,000 in Adult Education funds  | Dover in the fall. Co  | ) COMPLETED: Completed pilot at urrently, Parent University is being ites, serving 270 parents.                                   | \$123,000-Late start to implementation  |
| Scope of service:  | LEA-wide  |  |  | LEA-wide  |   |
| ALL  |   |  | ALL  |   |   |
| Other Subgroups:(Sp  | designated fluent English proficient ecify)   |  | _x_Foster YouthF<br>Other Subgroups:(  |   |   |
| Mindset of Achievem special outreach to A  | ocusing on "Promoting a<br>ent with Our Children" with<br>frican American parents       | Implement Parent Workshops with \$50,000 from Title I  | MAJOR ACTION(S) COMPLETED: Partnering with the Efficacy Institute to carry out a 2-day training and a follow-up 5-day training on Efficacy, growth mindset, and engaging our parents to partner in the education system. |   | \$50,000 for Staff Salary and<br>Benefits, meeting and<br>conference supplies |
| Scope of service:  | LEA-wide  |  | Scope of service:  | LEA-wide  |   |
| ALL  |   |  | ALL  |   |   |

| OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)   | OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)   |
|--|--|
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? | Based on stakeholder input, we consolidated goals for communication clarity. 2014-15 Goal 3.1, 3.2, and 5.1 were combined into Goal 3 for 2015-16.  In the 2015-16 LCAP plan, only those actions and services funded by supplemental and concentration were included. Therefore, the following 2014-15 action(s)/service(s) and related measures were removed from the 2015-16 plan:  • Implement Parent University and provide adult school classes to serve our parents and targeted outreach to African-American and Latino parents  • Parent Workshops, focusing on "Promoting a Mindset of Achievement with Our Children" with special outreach to African American parents |

| Original GOAL from prior year  3.2 Increase community   | engagement and satisfac  | tion   |  | d State and/or Local Priorities: _ 3 4 5 6 7 8  COE only: 9 10                       |
|---|--|--|--|--|
| LCAP:   |  |  | Local : Spec   | cify <u>WCCUSD Strategic Plan</u>  |
| Goal Applies to: Schools: All Schools   | All Or I c   |  |  |  |
| Expected Annual Measurable Outcomes  Applicable Pupil Subgroups  Develop annual community survincrease in engagement/satisfactions. | reys which will demonstrate  | Actual Annual<br>Measurable<br>Outcomes                        | 15-16 Baseline: pending  |  |
|   | LCAP Ye  | <b>ar</b> : 2014-15  |  |  |
| Planned Actions/Services  |  | Actual Actions/Services  |  |  |
|   | Budgeted Expenditures  |  |  | Estimated Actual Annual Expenditures   |
| Increase involvement & provide access community based organizations and businesses  | Increase involvement & provide access community based organizations and businesses with \$219,000 in base budget funding | hired new position,<br>Engagement, who r<br>partners; convened | ) COMPLETED: Recruited and Director of Community meets regularly with community Full Service Community Schools e which meets monthly (18 | \$112,012-Filled vacant Director of Community Engagement after the start of the year |
| Scope of service: LEA-wide  |  | Scope of service:  | LEA-wide   |  |
| x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)               |  | _x_ALL OR:Low Income pupilsFoster YouthReOther Subgroups:(\$   | edesignated fluent English proficient  |  |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?    | Based on stakeholder input, we con into Goal 3 for 2015-16.  In the 2015-16 LCAP plan, only tho                          |  |  |  |

Therefore, the following 2014-15 action(s)/service(s) and related measures were removed from the 2015-16 plan:

• Increase involvement & provide access community based organizations and businesses

| Original<br>GOAL from<br>prior year<br>LCAP:            | 4.1 Allocate services to E   | LL and low income stude   | <u>nts</u>   |   | ated State and/or Local Priorities:  _ 3 4_X_ 5_X_ 6_X_ 7 8  COE only: 9 10 pecify   |
|---|--|---|--|---|--|
| Goal Applies t  | o: Schools: All Schools Applicable Pupil Subgroups:                                | LI, EL, FY  |  |   |  |
| Expected Annua<br>Measurable<br>Outcomes                |  | ps will increase by 0.5%  ps will decrease by 2%  groups will decrease by 5%  groups will decrease by 5%  | Actual Annual<br>Measurable<br>Outcomes  | pending 13-14 Baseline: pending / 14-1 pending 13-14 Baseline: pending / 14-1 pending 13-14 Baseline: pending / 14-1 pending  | 5 Goal: pending / 14-15 Actual: 74.8% / 14-15 Goal: EL 71.5%, LI |
|   | g.a.a.a.a.a.a.a  | <u> </u>  | ar: 2014-15  | 77.8% / 14-15 Actual: pending   |  |
|   | Planned Actions/Ser  |   | ar. 2014 10  | Actual Actions/Se   | ervices  |
|   |  | Budgeted Expenditures   |  |   | Estimated Actual Annual Expenditures   |
| master plan (This                                       | 014 English Language Learner<br>is includes professional<br>parents and staff).    | Add staffing including professional development coaches and materials with \$1,600,000 from supplemental & concentration funds and \$1,000,00 from state/federal grants | Plan for English L<br>Advisory Committe<br>Learners with repustakeholders; Inpustakeholders to obstudent needs; Ma | S) COMPLETED: Rebuilt Master earners; Established a District ee for the Master Plan for English resentation from a variety of ut meetings were held with otain a complete understanding of easter Plan for English Learners was oard on June 25, 2014 and list 13, 2014 | Supplemental/Concentration=<br>\$1,201,302-Reduced for<br>vacancies<br>Title III=\$1,000,000   |
| Scope of service:                                       | : LEA-wide   |   | -11 3  | LEA-wide  |  |
| ALL OR: _x_Low Income pu _x_Foster YouthOther Subgroups | pils _x_English Learners<br>_Redesignated fluent English proficient<br>s:(Specify) |   | ALL OR: _x_Low Income pup _x_Foster YouthOther Subgroups:  | ils _x_English Learners Redesignated fluent English proficien (Specify)   | t  |
|   | ng & psychological services for  | Provide counseling & psychological services for the first whole school intervention school using \$100,000 from   | MAJOR ACTION(<br>Edjoin for psychol<br>contracts; Assigned   | S) COMPLETED: Advertised on ogists; Set up interviews and offered psychologists; Provided additions, classroom management supports.   | nal Contracts, Staff Salary and  |

|  |             | supplemental & concentration funds   | and developed behavior plans for disruptive students;<br>Collected data on services provided.  |             |   |
|--|-------------|--|--|-------------|---|
| Scope of service:  | School-wide |  | Scope of service:  | School-wide |   |
| ALL  |             |  | ALL  |             |   |
| OR:  x_Low Income pupils _x_English Learners  x_Foster YouthRedesignated fluent English proficient  Other Subgroups:(Specify)    |             |  | OR:  _x_Low Income pupils _x_English Learners  _x_Foster YouthRedesignated fluent English proficient  _Other Subgroups:(Specify)   |             |   |
| Provide "Playworks" at elementary schools with greater than 70% ELL, low income & foster youth students                          |             | Use \$1,260,000 in supplemental & concentration funds to provide "Playworks" at elementary schools with greater than 70% ELL, low income & foster youth students   | MAJOR ACTION(S) COMPLETED: WCCUSD and Playworks are moving forward towards creating a positive school climate to ensure that our students are engaged in learning and that they are ready to become the skilled workforce for the future. To date Playworks has administered participant surveys from the trainings conducted thus far. Playworks will be conducting a district wide evaluation of services towards the end of the school year and will provide the results. |             | \$1,260,000 for Contract for services                           |
| Scope of service:  | School-wide |  | ·  | School-wide |   |
| ALL  |             |  | ALL OR:x_Low Income pupilsx_English Learnersx_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  |             |   |
| OR: _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)    |             |  |  |             |   |
| Provide technology coaches at targeted schools   |             | Use \$190,000 in supplemental & concentration funds to provide technology coaches at highest need schools  | MAJOR ACTION(S) COMPLETED: Coaches are hired, providing PD, and integrating tech w/content   |             | \$207,864-Actual personnel cost came in higher than anticipated |
| Scope of service:  | School-wide |  | Scope of service:  | School-wide |   |
| ALL  |             |  | ALL  |             |   |
| OR:  _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)   |             |  | OR:  _x_Low Income pupils _x_English Learners  _x_Foster YouthRedesignated fluent English proficient  _Other Subgroups:(Specify)   |             |   |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? |             | Based on stakeholder input, we consolidated goals for communication clarity. 2014-15 Goal 4.1 and 4.2 were combined into Goal 4 for 2015-16.  The action/service "Provide counseling & psychological services for whole school intervention schools" was combined with the "Whole School Intervention" action/service for 2015-16. The following action/service was added to the 2015-16 LCAP Goal 4:  • Augment Special Education services provided to LI, EL, FY |  |             |   |

Original GOAL from prior year LCAP:

**4.2 Improve student engagement and climate outcomes** 

Related State and/or Local Priorities:

1\_\_ 2\_\_ 3\_\_ 4\_X\_ 5\_\_ 6\_X\_ 7\_\_ 8\_X\_

COE only: 9\_\_ 10\_\_

|   |   |   |   | Local : Speci                          | fy                                      |
|---|---|---|---|--|---|
| Goal Applies to:                                | Schools: All Schools                            |   |   |  |   |
|   | Applicable Pupil Subgroups:                     | All Students  |   |  |   |
| Expected Annual                                 | School attendance rates will incre              | ease by 0.5% for all schools with                             |   |  |   |
| Measurable                                      | lower than 95% attendance rate                  |   | Measurable pending  |  |   |
| Outcomes  | % students chronically absent wi                | Il decrease by 3%   | Outcomes  | 13-14 Baseline: pending / 14-15 Go     | pal: pending / 14-15 Actual:            |
|   | # of middle school dropouts will of             | decrease by 5%  |   | 13-14 Baseline: 5 / 14-15 Goal: 4/     | 14-15 Actual: pending                   |
|   | Dropout rate will decrease by 0.5               |   |   | 13-14 Baseline: 2.7% / 14-15 Goal:     |   |
|   | Graduate rate will increase by 2%               |   |   | 13-14 Baseline: 76% / 14-15 Goal:      |   |
|   | # of out-of-school suspensions w                | rill decrease by 3%   |   | 13-14 Baseline: 3701 / 14-15 Goal:     |   |
|   | Maintain low level of expulsions                |   |   | 13-14 Baseline: 0 / 14-15 Goal: 0 /    |   |
|   | Increase Healthy Kids Survey So                 |   |   | 13-14 Baseline: 284 / 14-15 Goal: 2    |   |
|   |   | 6 PFT standards will increase by                              |   | 13-14 Baseline: 45% / 14-15 Goal:      | 47% / 14-15 Actual: pending             |
|   | 2%  |   |   |  |   |
|   |   |   | ar: 2014-15   |  |   |
|   | Planned Actions/Ser                             | vices   |   | Actual Actions/Service                 |   |
|   |   | Budgeted Expenditures   |   |  | Estimated Actual Annual<br>Expenditures |
|   | mentation of Restorative Justice,               | Enhance the implementation of                                 | MAJOR ACTION(S) COMPLETED: Initial and on-  |  | \$310,161-Increased to provide          |
| BEST, Toolbox & Mindful Life and Selena Jackson |   | Restorative Justice, BEST,                                    | going meetings with providers to ensure aligned   |  | additional BEST Training                |
| practices                                       |   | Toolbox & Mindful Life using                                  | services for students; Partners have provided training                                  |  |   |
|   |   | \$235,000 in supplemental &                                   | for staff; Toolbox trainers and coaches are on site; BEST trainer has visited each site |  |   |
|   |   | concentration grant funds                                     |   |  |   |
| Scope of service:                               | LEA-wide  |   |   | LEA-wide                               | _                                       |
| _x_ALL  |   |   | _x_ALL  |  |   |
| OR:   |   |   | OR:   |  |   |
| Low Income pupils                               | English Learners                                |   | Low Income pupils   | English Learners                       |   |
| Foster YouthReOther Subgroups:(                 | edesignated fluent English proficient           |   | Foster YouthF<br>Other Subgroups:   | edesignated fluent English proficient  |   |
|   | tudent safety and social-                       | Dravida for bosis student asfety                              |   | S) COMPLETED: Staff is hired and       | Base=\$3,225,173,                       |
|   | <ul> <li>Psychologists, SROs, Campus</li> </ul> | Provide for basic student safety and social-emotional support | working at sites  | S) COMPLETED. Stair is filled and      | Supplemental/Concentration=             |
|   | fe, Supporting Schools Program                  | using \$3,643,394 in base budget                              | working at sites  |  | \$3,514,757 for Staff Salary and        |
| (S3)  | ile, Supporting Schools i Togram                | funds and \$3,263,395 in                                      |   |  | Benefits, contracted services           |
| (00)  |   | supplemental & concentration                                  |   |  | Dononio, contracted convices            |
|   |   | grant funds   |   |  |   |
| Scope of service:                               | LEA-wide  |   |   | LEA-wide                               |   |
| _x_ALL  |   |   | <u>x</u> ALL  |  |   |
| OR:   |   |   | OR:   |  |   |
| Low Income pupils                               | English Learners                                |   | Low Income pupils   | sEnglish Learners                      |   |
| Foster YouthRe                                  | edesignated fluent English proficient           |   | Foster YouthR   | redesignated fluent English proficient |   |
| _Other Subgroups:(                              |   |   | Other Subgroups:  |  |   |
|   | ce of Civil Rights resolution                   | Implement the Office of Civil                                 |   | S) COMPLETED: Developed draft          | \$211,000 for Staff Salary and          |
|   | ucing sexual harassment &                       | Rights resolution agreement for                               |   | ucation Plan and the Guidance on       | Benefits, contracted services           |
| gender-based hara                               | assment   | reducing sexual harassment &                                  | Remediation, cont   | inuing the implementation of district- |   |

|  |  |   | 1   |
|--|--|---|---|
|  | gender-based harassment using \$211,000 in base budget funds   | level and school-level staff training, assessing and strengthening out of classroom supervision procedures at each school site, initiating school climate check procedures, and investigating cases of alleged misconduct and/or harassment. The Office of Educational Equity (OEE) has continued to work with Human Resources to improve personnel procedures by identifying improvements to hiring and reporting procedures. The District launched its new website https://www.wccusdoee.net. |   |
| Scope of service: LEA-wide   |  | Scope of service: LEA-wide  |   |
| <u>x</u> ALL   |  | <u>x</u> ALL  |   |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)         |  | OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |   |
| Increase services for students and provide coordination to arts and high performing programs, as well as training for teachers | Use \$800,000 in base budget funding and \$415,000 in supplemental & concentration funds to increase services for students and provide coordination to arts and high performing programs, as well as training for teachers | MAJOR ACTION(S) COMPLETED: Visual and Performing Arts Committee meets monthly to develop comprehensive WCCUSD VAPA plan. Gather districtwide current practices in visual and performing arts. Staff was hired to help carry out this work.  | Base=\$791,517 Supplemental/Concentration= \$395,542-Actual personnel cost came in lower than anticipated |
| Scope of service: LEA-wide   | 3  | LEA-wide  |   |
| _ <u>x_</u> ALL  |  | _x_ALL  |   |
| OR:  _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)        |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |
| Add extracurricular programs at secondary schools and support for coordination within schools                                  | Use \$425,000 in supplemental and concentration grant funding to add extracurricular programs at high schools and support for coordination within schools  | MAJOR ACTION(S) COMPLETED: Additional staff and programs are in place.  | \$367,327-Actual personnel cost came in lower than anticipated  |
| Scope of service: LEA-wide   |  | LEA-wide  |   |
| <u>x</u> ALL   |  | <u>x</u> _ALL   |   |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)         |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)   |   |
| Support, coordination and programs for Full Services Community Schools (FSCS)  | Support, coordination and programs for Full Services Community Schools through \$561,321 in supplemental & concentration grant funds.  | MAJOR ACTION(S) COMPLETED: Engaged youth groups, hired Technical Assistance external support, set benchmarks for FSCS success   | \$561,321 for Staff Salary and<br>Benefits, contracted services   |

| Scope of service: LEA-wi  | de                                 |   | Scope of service:  |  |   |
|---|------------------------------------|---|--|--|---|
| ALL   |                                    |   | _ALL   |  |   |
| OR:   |                                    |   | OR:  |  |   |
| _x_Low Income pupils _x_English L   |                                    |   | x_Low Income pupils _x   |  |   |
| <pre>_x_Foster YouthRedesignated fl<br/>_Other Subgroups:(Specify)</pre>                          | uent English proficient            |   | X_Foster YouthRede:<br>Other Subgroups:(Spec   | signated fluent English proficient ify)  |   |
| What changes in actions, service expenditures will be made as a repast progress and/or changes to | es, and result of reviewing goals? | Based on stakeholder input, we consider a for 2015-16.  In the 2015-16 LCAP plan, only those therefore, the following 2014-15 act  Implement the Office of Civing harassment  The following action/service was add  Augment Special Education | solidated goals for comnumers and services for tion(s)/service(s) and relayil Rights resolution agreeded to the 2015-16 LCAF | nunication clarity. 2014-15 Goal 4.  unded by supplemental and conce ated measures were removed fror ement for reducing sexual harassi | entration were included.<br>n the 2015-16 plan: |

| GOAL from prior year LCAP:  5.1 Improve practices that build trust through transparency, data sharing, communication |   |   |   |                      |   | State and/or Local Priorities:  3 4 5 6 7 8  COE only: 9 10 yWCCUSD Strategic Plan |  |
|--|---|---|---|----------------------|---|--|--|
| Goal Applies to  | Goal Applies to:    Schools: All Schools   All Schools  |   |   |                      |   |  |  |
| Expected Annual  |   |   |   | 15-16 Baseline: pend | ling  |  |  |
| Measurable<br>Outcomes   | Measurable Develop roles and responsibility documents/charts and related Outcomes Communication plan Pending Outcomes |   |   |                      |   |  |  |
|  |   | LCAP Yea  | ar: 2014-15   |                      |   |  |  |
|  | Planned Actions/Ser   | vices   | Actual Actions/Services   |                      |   |  |  |
|  |   | Budgeted Expenditures   |   |                      |   | Estimated Actual Annual<br>Expenditures  |  |
| way communication plan including social media; share data publicly   |   | Use \$320,000 base budget<br>funds to fully implement & report<br>on LCAP; implement two-way<br>communication plan including<br>social media; share data publicly | MAJOR ACTION(S) COMPLETED: The District has implemented two-way communication through social media by expanding its use and monitoring of Facebook and Twitter. Twitter has seen a 200 percent increase in the number of followers in the last year, while Facebook engagement has also increased. Key data regarding graduation and dropout rates has been shared through the District website, social media and various news outlets. |                      | g of<br>200 percent<br>last year,<br>reased. Key<br>es has been | \$320,000 for Staff Salary and<br>Benefits, contracted services                    |  |
| Scope of service:  | LEA-wide  |   | Scope of service:   | LEA-wide             |   |  |  |
| _x_ALL   |   |   | _x_ALL  |                      |   |  |  |

| Other Subgroups:(S  What changes in ac   | designated fluent English proficient pecify)tions, services, and     | Based on stakeholder input, we con into Goal 3 for 2015-16.  | Foster YouthR<br>Other Subgroups:(<br>nsolidated goals for o | communication clarity. 2                                     | 014-15 Goal 3 |  |
|--|--|--|--|--|---------------|--|
| expenditures will be past progress and/o   | made as a result of reviewing r changes to goals?                    | In the 2015-16 LCAP plan, only the Therefore, the following 2014-15 ac  • Fully implement & report of publicly   | ction(s)/service(s) and                                      | d related measures wer                                       | e removed fro |  |
|  |  |  |  |  |               |  |
| Original   |  |  |  |  | Related       | State and/or Local Priorities:                                 |
| GOAL from prior year   | 2 Improve data collecti  | on and management syst   | tems   |  | 1 2           | 3 4 5 6 7 8  |
| LCAP:  |  |  |  |  |               | COE only: 9 10<br>fyWCCUSD Strategic Plan                      |
| Goal Applies to:   | Schools: All Schools   |  |  |  |               |  |
|  | Applicable Pupil Subgroups   |  |  | 1  |               |  |
| Expected Annual Measurable   | Develop needs assessment plan  |  |  |  |               |  |
| Outcomes   | Develop data collection and data<br>Develop regular data reporting p | • .  | Outcomes   | 15-16 Baseline: pend<br>15-16 Baseline: pend                 |               |  |
|  | Develop regular data reporting p                                     |  | ar: 2014-15  | 13-10 baseline, pend   | iiiig         |  |
|  | Planned Actions/Se   |  | ai. 2014-13  | Actual Ac  | tions/Servic  | 200  |
|  | Figilited Actions/Sel  | Budgeted Expenditures  |  | Actual Ac  | tions/servic  | Estimated Actual Annual  |
|  |  | Badgotod Exportantiatos  |  |  |               | Expenditures   |
| extra support for target data collection & entitle   |  | Use \$1,100,000 in supplemental & concentration grant funds to extend workday for clerk typists for data collection & entry and extra support for targeted secondary schools | completed and wo   | S) COMPLETED: Negot<br>rkday was extended                    | iations were  | \$619,754-Actual personnel cost came in lower than anticipated |
| Scope of service:  | LEA-wide   |  | Scope of service:  | LEA-wide   |               |  |
| _ <u>x_</u> ALL  |  |  | _x_ALL   |  |               |  |
| OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                  |  |  | OR:Low Income pupilsFoster YouthROther Subgroups:(           | sEnglish Learners<br>edesignated fluent English<br>(Specify) | proficient    |  |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? |  | Based on stakeholder input, we con Goal 5 for 2015-16.   | nsolidated goals for c                                       | communication clarity. 2                                     | 014-15 Goal 5 | 5.2, 6.2 and 7 were combined into                              |

| Original   |                                      |  |  | Related                 | State and/or Local Priorities: |   |
|--|--------------------------------------|--|--|-------------------------|--------------------------------|---|
| GOAL from prior year 5.1 Accelerate implementation of best practices and earned autonomy in 1_2_2_ |                                      |  |  |                         | 1 2                            | 3 4 5 6 7 8                                       |
|  |                                      |  |  |                         |                                |   |
| LCAP:  | schools                              |  |  |                         |                                | COE only: 9 10                                    |
|  |                                      |  |  |                         | Local : Speci                  | fy <u>WCCUSD Strategic Plan</u>                   |
| Goal Applies   | Schools: All Schools                 | All 0: 1 :   |  |                         |                                |   |
|  | Applicable Pupil Subgroups           | : All Students   |  |                         |                                |   |
| Expected Annu  | Develop plan and measures            |  | Actual Annual  | 15-16 Baseline: pend    | ding                           |   |
| Measurable<br>Outcomes   |                                      |  | Measurable<br>Outcomes   |                         |                                |   |
| Outcomes   |                                      | 1045   |  |                         |                                |   |
|  |                                      |  | ar: 2014-15  |                         |                                |   |
|  | Planned Actions/Se                   |  |  | Actual Ac               | tions/Servic                   | es  |
|  |                                      | Budgeted Expenditures                                    |  |                         |                                | Estimated Actual Annual                           |
|  |                                      |  |  |                         |                                | Expenditures                                      |
|  | practices conference, summer of      | Convene best practices                                   | MAJOR ACTION(S) COMPLETED: Summer of Innovation Contest held & 11 grantees have been |                         | Supplemental/Concentration=    |   |
|  | est, scholar in residence and        | conference, summer of                                    |  |                         | \$157,500 reduced to cover     |   |
| response to inte   | ervention                            | innovation contest, scholar in residence and response to | notified  MAJOR ACTION(S) COMPLETED: Scholar-in-                                     |                         |                                | BEST Trainings in goal 4.2<br>Title II=\$100,000, |
|  |                                      | intervention with \$200,000 in                           |  |                         |                                | CCSS=\$100,000                                    |
|  |                                      | supplemental & concentration                             |  | d approved and starting |                                |   |
|  |                                      | funds and \$200,000 in                                   |  | Chavez, Dover, Downe    |                                |   |
|  |                                      | state/federal grant funds                                | King, Lake, Mira Vista, Nystrom, Stege, Verde,                                       |                         |                                |   |
|  |                                      |  | DeJean Middle, Kennedy High, Richmond High)  |                         |                                |   |
| Scope of service   | e: LEA-wide                          |  | Scope of service:  | LEA-wide                |                                |   |
| _x_ALL   | ·                                    |  | _x_ALL   | _                       |                                |   |
| OR:  |                                      | -  | OR:  |                         |                                |   |
| Low Income pupilsEnglish Learners  |                                      |  | Low Income pupilsEnglish Learners  |                         |                                |   |
| Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                        |                                      |  | Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)         |                         |                                |   |
|  | n actions, services, and             | Based on stakeholder input, we con                       |  |                         | 014-15 Goal 2                  | 2.1.2.2.2.3 and 6.1 were                          |
|  | ill be made as a result of reviewing | combined into Goal 2 for 2015-16.                        | noondated godio for c  | ommunication danty. 2   | .014 10 <b>0</b> 0012          | , 2.2, 2.3, and 0.1 word                          |
|  | ind/or changes to goals?             | 55   |  |                         |                                |   |
|  |                                      |  |  |                         |                                |   |
|  |                                      |  |  |                         |                                |   |

| Original<br>GOAL from<br>prior year<br>LCAP: | GOAL from prior year 6.2 Integrate technology in classrooms to improve student learning |                  |                       |                             |               | Related State and/or Local Priorities:  1 2 3 4 5 6 7 8  COE only: 9 10 Local : SpecifyWCCUSD Strategic Plan |      |
|--|---|------------------|-----------------------|-----------------------------|---------------|--|------|
| Coal Applied                                 | - to:   | Schools:         | All Schools           |                             |               |  |      |
| Goal Applies                                 | Goal Applies to:  Applicable Pupil Subgroups:  All Students                             |                  |                       |                             |               |  |      |
| Expected Annu                                | ual In  | nplement Techr   | ology Master Plan     |                             | Actual Annual | Pending  |      |
| Measurable                                   | E   | stablish baselin | e (% students who com | olete test) in SBAC testing | Measurable    | 14-15 Baseline: pen  | ding |

| Outcomes  |  | Outcomes  |   |
|---|--|---|---|
|   | LCAP Ye  | ar: 2014-15   |   |
| Planned Actions/Ser   |  | Actual Actions/Servi  |   |
|   | Budgeted Expenditures  |   | Estimated Actual Annual Expenditures  |
| Use data system of formative, interim & summative assessments for summer & regular school year                          | Use \$240,000 state & federal funds for a data system of formative, interim & summative assessments for summer & regular school year   | MAJOR ACTION(S) COMPLETED: Data import process has been automated to nightly update student data; 82% of teachers have logged into Illuminate in the last 6 months; Illuminate training provided to Tech Teacher Leaders and Academic Subcommittee Liaisons; Benchmark 1 data has been presented to the Academic Subcommittee, Board, principals, and Multilingual District Advisory Committee (MDAC) | \$240,000 for data system contract  |
| Scope of service: LEA-wide  |  | LEA-wide  |   |
| _ <u>x_</u> ALL   |  | _x_ALL  |   |
| OR:  _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify) |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |
| Upgrade and install infrastructure necessary for one-to-one initiative & sustaining district network                    | Use \$1,750,000 in bond funds<br>and \$2,029,384 in state/federal<br>funds to Upgrade and install<br>infrastructure necessary for one-<br>to-one initiative & sustaining<br>district network | MAJOR ACTION(S) COMPLETED: Data Center components purchased; Design work and engineering completed; Content Filter, Spam Filter, and Firewalls are installed  | \$1,750,000 in bond funds and<br>\$2,029,384 in state/federal<br>funds for Site improvements –<br>contracts and equipment |
| Scope of service: LEA-wide  |  | LEA-wide  |   |
| <u>x</u> ALL  |  | _x_ALL  |   |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |
| Provide technology devices for students   | Use \$4,120,000 in bond funds to provide technology devices for students   | MAJOR ACTION(S) COMPLETED: Cart of 40 tablets has been purchased for each school; Tech Teacher Leaders (TTLs) have been trained on the tablets; TTLs have their tablets and are using them with students; TTLs have monthly meetings to receive PD and discuss implementation successes and challenges  | \$4,120,000 for Equipment   |
| Scope of service: LEA-wide with high need schools first   |  | Scope of service: LEA-wide with high need schools first   |   |
| _x_ALL  |  | _x_ALL  |   |
| OR:  _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |
| Provide adaptive curriculum for special needs   | Use \$120,000 in supplemental,   | MAJOR ACTION(S) COMPLETED: Teaching carts   | \$140,000 base funding,   |

| students, software for digital resources, teaching carts & technology curriculum   | concentration grants, \$140,000 in base budget, \$75,000 from bond funds to provide adaptive curriculum for special needs students, software for digital resources, teaching carts & technology curriculum | have been provided to all teachers in the district. Special Education students are using adaptive technology, when needed. Ed Services is creating a database of approved digital resources and will be posting it to the web by August, 2015. Technology is beginning to be integrated throughout the curriculum and will gain momentum as training needs are met. | \$75,000 bond funding for Equipment, supplies, software |
|--|--|---|---|
| Scope of service: LEA-wide   |  | Scope of service: LEA-wide  |   |
| <u>x</u> ALL   |  | _x_ALL  |   |
| OR:  _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)          |  | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |
|  | Based on stakeholder input, we cor<br>Goal 5 for 2015-16.  | nsolidated goals for communication clarity. 2014-15 Goal 5  | 5.2, 6.2 and 7 were combined into                       |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? | Therefore, the following 2014-15 ac  • Use data system of format   | se actions and services funded by supplemental and concertion(s)/service(s) and related measures were removed fro tive, interim & summative assessments for summer & regular tructure necessary for one-to-one initiative & sustaining disest for students  | m the 2015-16 plan:<br>lar school year                  |

| Original GOAL from prior year LCAP:   | 7.0 Provide basic services   | to all students   |  |  | Related State and/or Local Priorities:  1_X_ 2 3 4 5 6 7 8  COE only: 9 10 al : Specify   |
|---|--|---|--|--|---|
| Goal Applies to   | Schools: All Schools Applicable Pupil Subgroups:   | All Students  |  |  |   |
| Expected Annual<br>Measurable<br>Outcomes   | Ensure 0% teacher misassignme Ensure 0% teacher misassignme Ensure Williams certification finds access to standards aligned mate Increase % facilities with Good / | nt rates of English Learners<br>s that 100% students have<br>erials   | Actual Annual<br>Measurable<br>Outcomes  | 13-14 Baseline: 0% / 14-1<br>13-14 Baseline: 100% / 14 | 5 Goal: 0% / 14-15 Actual: 0%<br>5 Goal: 0% / 14-15 Actual: 0%<br>4-15 Goal: 100% / 14-15 Actual: 100%<br>-15 Goal: 90% / 14-15 Actual: 90% |
|   |  |   | ar: 2014-15  |  | 10  |
| Planned Actions/Services  Budgeted Expenditures   |  |   |  | Actual Actions   | Estimated Actual Annual Expenditures  |
| Operation of the Maintenance, Custodial and<br>Landscape Departments and Department, Create a<br>Deferred Maintenance Plan, Continue School<br>Modernization Program utilizing Bond funding |  | School Modernization: \$140<br>million with Bond Funds,<br>Maintenance with \$4.5 million of<br>Base Funding, Custodial in<br>Schools with\$10.3 million of | MAJOR ACTION(S) COMPLETED: Reconstruction work continues on the Sylvester Greenwood/Leadership campus, Fred T. Korematsu Middle School, Coronado Elementary, Montalvin Elementary classroom addition, Pinole Middle School |  | million with Bond Funds, matsu Maintenance with \$4.5 million in of Base Funding, Custodial in  |

|  | Base and MRAD Funding , Landscape and special projects with \$2.4 million MRAD funding, Maintenance projects with \$2.8 million allocated to Deferred Maintenance   | Fields project, DeAnza Linked Leaning and Fields project, Nystrom Elementary School modernization, Kennedy Swim Center modernization and Pinole Valley High School reconstruction project.  Deferred maintenance funds are utilized to maintain our long term facility needs. Projects include exterior painting, asphalt paving repairs, door and window replacement, heating and air conditioning system replacements, and restroom and classroom updates. The maintenance is fully staffed and has received 8836 work requests this fiscal year and has successfully completed 7380 work orders. Custodial services is fully staffed in accordance with the districts staffing formula for Elementary, Middle and High Schools. Custodial services maintains our facilities in accordance with the districts cleaning standards while supporting community use through the use MRAD funds. The Grounds department maintains all of the district's landscaping needs to include the upkeep of all our athletic sports facilities. The Grounds Department utilizes MRAD funds to provide the necessary upkeep of our public spaces for school and community use. | Base and MRAD Funding , Landscape and special projects with \$2.4 million MRAD funding, Maintenance projects with \$2.8 million allocated to Deferred Maintenance |  |  |
|--|---|---|---|--|--|
| Scope of service: LEA-wide   |   | Scope of service: LEA-wide  |   |  |  |
| <u>x</u> ALL   |   | _x_ALL  |   |  |  |
| OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)                  |   | OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)   |   |  |  |
| What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? | Based on stakeholder input, we consolidated goals for communication clarity. 2014-15 Goal 5.2, 6.2 and 7 were combined into Goal 5 for 2015-16.  In the 2015-16 LCAP plan, only those actions and services funded by supplemental and concentration were included. Therefore, the following 2014-15 action(s)/service(s) and related measures were removed from the 2015-16 plan:  Operation of the Maintenance, Custodial and Landscape Departments and Department, Create a Deferred Maintenance Plan, Continue School Modernization Program utilizing Bond funding |   |   |  |  |

## Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or school wide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

## Total amount of Supplemental and Concentration grant funds calculated:

\$36,337,066 (2015-16)

As a district with an estimated unduplicated student count 74.37%, WCCUSD will, by necessity, offer a variety of school-wide and district-wide programs and supports designed to accelerate student learning increases. Programs and services offered school wide are predominately targeted to sites that have an unduplicated student count of 70% or higher. Making an impact on the learning environment and the climate of the school as a whole will have a disproportionately positive impact on the targeted groups of students, specifically EL, low income, redesignated fluent English proficient, and foster youth.

The LCAP designates supplemental/concentration funds which include:

- 1) \$11.4 million to improve student achievement for all students and accelerate student learning increases for ELL and low income students
- 2) \$6.2 million to improve instructional practice through professional development and professional learning communities at schools and recruiting and retaining high quality teachers and principals
- 3) \$1.7 million to increase parent and community engagement, involvement, and satisfaction
- 4) \$11.5 million to improve student engagement and climate outcomes, and allocate services to ELL and LI students
- 5) \$1 million to provide basic services to all students, including facilities, access to materials and technology

It should be noted that supplemental/concentration funding is not the sole source of funding for many of the programs and initiatives iterated in this document.

All expenditures are aligned with our LCAP goals and address the needs of our district's English learners, low income students and foster youth.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

## 18.21 %

In order to identify the percentage by which services for unduplicated pupils must be increased or improved, pursuant to 5CCR 15496 (a), the district must first make the calculation of proportionality. The seven step formula for the calculation is a part of the LCFF calculator provided by the State through FCMAT. These figures represent the data and factors available to the District as of the 2015 January Governors Budget and Second Interim Report for the District and are subject to change.

Step 1: Determine total revenue from supplemental and concentration grants at Target LCFF funding -Target Supplemental and Concentration Grants for 2015-16 = \$52.6 million.

Step 2: Estimate prior year expenditures to support unduplicated pupils - Estimated expenditures 2014-15 = \$18 million (based on estimated actuals, figures will not be final until year-end closing)

Step 3: Calculate the gap between prior year expenditures and Target Supplemental Concentration grant funding (Step 1 minus Step 2): \$52.6 million - \$18 million = \$34.6 million (gap).

Step 4: Calculate the increase in estimated Supplemental Concentration grant funding for 2015-16. Multiply the gap number in step 3 by the Dept. of Finance estimate of gap closure funding (estimated at 53.08%): \$34.6 X 53.08% = \$18.3 million.

Step 5: Calculate the total estimated Supplemental Concentration funding for 2015-16: Add the gap reduction number from step 4 to the past year expenditure number in step 2 -\$18.3 million + \$18 million = \$36.3 million.

Step 6: Calculate the Base funding for 2015-16: Estimate the amount attributable to the Base by subtracting the amount calculated in step 5 from the total amount of estimated LCFF funding for 2015-16: \$240.5 million – \$36.3 million = \$204.2 million (the \$204.2 million includes \$4.7 million in Transportation and TIIG grant funding).

Step 7: Calculate the minimum proportionality percentage. - Divide the estimated amount of Supplemental Concentration grant funds by the estimated Base grant funds, less the Transportation and TIIG grant for 2014-15. This calculation will result in the percentage by which services for students must be increase or improved (step 5 divided by step 6): \$36.3 million ÷ (\$204.2 - \$4.7) million = 18.21%.

During the 2015-16 academic year, an estimated 74.95% of WCCUSD students will be unduplicated (English Learner, Foster Youth, and/or Low Income). The District allocated a portion of supplemental and concentration funds to all schools based on each school's percentage of unduplicated students. School sites determine how to best use the funds to serve their unduplicated student population.

District-wide and school-wide programs and services are offered predominately at schools with a 55% or higher unduplicated student count. In addition, schools with more than 70% unduplicated students received higher consideration for new or expanded programs and services.

As detailed in Section 2 above, the following new services were added this year to increase and improve services to unduplicated students:

- Schoolwide Improvement Grant/Quality Education Investment Act (SIG/QEIA) components
- Special education services

As detailed in Section 2 above, the following programs were expanded this year to increase and improve services to unduplicated students:

- College & Career ready programs and services
- Fab Lab
- Full-day kindergarten
- Psychological services
- School community workers
- Restorative Justice, BEST, Toolbox, Mindful Life programs
- Arts and high performing student services
- Extracurricular programs at secondary schools
- Whole school intervention model
- Psychiatric and social work services
- Adaptive curriculum

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

## LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).

- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

8-22-14 [California Department of Education]